

Northern Inyo County Local Hospital District

Board of Directors Regular Meeting

Wednesday February 20, 2008; 5:30pm

Board Room Northern Inyo Hospital

DRAFT AGENDA

NORTHERN INYO COUNTY LOCAL HOSPITAL DISTRICT BOARD OF DIRECTORS MEETING

February 20, 2008 at 5:30 P.M. In the Board Room at Northern Inyo Hospital

- 1. Call to Order (at 5:30 P.M.).
- 2. Opportunity for members of the public to comment on any items on this Agenda.
- 3. Approval of minutes of the January 16 2008 regular meeting.
- 4. Financial and Statistical Reports for the month of December 2007; John Halfen
- 5. Administrator's Report; John Halfen
 - A. Building Update

D. FYI Section:

B. Standard & Poor's Credit Rating

- Proposed cuts to Medicare and Medicaid
- C. 2007 Physician Inpatient / Outpatient revenue survey
- E. Other
- 6. Chief of Staff Report Richard Nicholson, M.D.
- 7. Old Business
 - A. Reaffirmation of John Halfen as negotiator regarding potential acquisition of real property at 2957 Birch Street, Bishop, California. Negotiation will be with the designee(s) of Southern Mono County Healthcare District.
 - B. Reaffirmation of John Halfen as negotiator regarding potential acquisition of real property at 152-H Pioneer Lane, Bishop, California. Negotiation will be with the designee(s) of Pioneer Medical Associates and/or Alice Casey, M.D. and Clifford Beck, M.D. (action item).
- 8. New Business
 - A. Peer review of Mechanical/Electrical/Plumbing (MEP) for Phase II of building project, and possible reassignment (*possible action*)
 - B. Parking Plan for Phase II
 - C. Purchase of Pulmonary Function Equipment (action item)
- 9. Reports from Board members on items of interest.
- 10. Opportunity for members of the public to comment on any items on this Agenda, and/or on any items of interest.

11. Adjournment to closed session to:

- A. Hear reports on the hospital quality assurance activities, and hear a report from the Medical Staff Executive Committee (Section 32155 of the Health and Safety Code, and Government Code Section 54962).
- B. Instruction of negotiator regarding price and terms of payment for the purchase, sale, exchange, or lease of real property (Government Code Section 54956.8).
- C. Instruction of negotiator regarding price and terms of payment for the purchase, sale, exchange, or lease of a second real property (Government Code Section 54956.8).
- D. Discussion with counsel of pending litigation and whether or not the District shall initiate litigation. This discussion will be held under the authority of Government Code Section 54956.9(c).
- E. Confer with legal counsel regarding pending litigation against the District by an employee (Government Code Section 54956.9(a)).
- 12. Return to open session, and report of any action taken in closed session.
- 13. Opportunity for members of the public to address the Board of Directors on items of interest.
- 14. Adjournment

THIS SHEET INTENTIONALLY LEFT BLANK

| Northern Inyo Hospital Board of Directors | January 16, 2008 |
|---|------------------|
| Regular Meeting | Page 1 of 5 |

CALL TO ORDER

The meeting was called to order at 5:35 p.m. by Peter Watercott,

President.

PRESENT

Peter Watercott, President

D. Scott Clark, M.D., Vice President John Ungersma, M.D., Treasurer

M.C. Hubbard, Director

ALSO PRESENT

John Halfen, Administrator

Richard Nicholson, M.D., Chief of Staff

Douglas Buchanan, Esq., Hospital District Legal Counsel

Sandy Blumberg, Administration Secretary

ABSENT

Michael Phillips, M.D., Secretary

Dianne Shirley, R.N., Performance Improvement Coordinator

PUBLIC COMMENTS ON AGENDA Mr. Watercott asked if any members of the public wished to address the Board on any items listed on the agenda for this meeting. No comments

were heard.

MINUTES

The minutes of the December 5, 2007 regular meeting were approved.

FINANCIAL AND STATISTIAL REPORTS

John Halfen, Chief Financial Officer reviewed with the Board the financial and statistical reports for the month of November 2007. Mr. Halfen noted the statement of operations shows a bottom line excess of revenues over expenses of \$142,275. Mr. Halfen called attention to the following:

- Net patient service revenue was over budget
- Total expenses were over budget
- Wages, salaries, and benefits were under budget
- The Balance Sheet did not experience significant change
- Total Assets continue to grow steadily
- Year-to-date net income is \$2,032,397

Mr. Halfen noted professional fees, bad debt expense, and surgery supplies expense were all over budget. Outpatient service revenue was over budget, and inpatient service revenue was under budget. It was moved by M.C. Hubbard, seconded by John Ungersma, M.D., and passed to approve the financial and statistical reports for the month of November as presented.

ADMINISTRATOR'S REPORT

BUILDING UPDATE

Mr. Halfen reported the Office of Statewide Healthcare Planning and Development (OSHPD) recently signed off on plans for the connector between the new Radiology building and the main hospital building. Additionally, the latest estimate is that the Support Building will be completed in the first half of February, and the Radiology building will be ready for occupancy around the first of March. An open house has tentatively been scheduled for March 14 to provide tours of both buildings to interested members of the general public. Additionally, all of the plans

for Phase II of the building project are expected to be approved by OSHPD by the end of this year, and Phase II of the building project is expected to go out to bid in July.

Mr. Halfen also noted he believes the Bishop Paiute Tribe is in the process of drawing up an agreement for the lease of parking space adjacent to the Hospital. If a lease with the Tribe is agreed upon, parking challenges during Phase II of the building project should largely be eliminated.

INTERIM ARBITRAGE REBATE ANALYSIS Mr. Halfen referred to an Interim Arbitrage Rebate Analysis prepared by Bond Logistix for the 2005 General Obligation Bonds. A routine analysis of the outstanding bonds will be done every three years, and the current report reveals no problems with the rebate for this bond issuance.

MEDPAC MEETING INFORMAITON

Mr. Halfen reported that MedPac recently announced significant reimbursement rate cuts (in particular to specialists) but because Northern Inyo Hospital (NIH) has achieved Critical Access status it will not affect the hospital negatively.

17,130

Mr. Halfen reported that 17,130 is the number of cookies prepared by Dietary staff during the 2007 calendar year.

ACA BOND INSURANCE

Mr. Halfen also reported he has received notification that ACA, the company that insures the Hospital's 1998 bond issue is reportedly at risk of going out of business. The fact that the company is in financial trouble will not affect the Hospital or its interests negatively.

OTHER.

Mr. Halfen also reported that thanks to the efforts of NIH's Employee Wellness Committee (including Gloria Phillips, R.N. and Dan David, R.N.) 134 employees have signed up for the Hospital's Wellness Program to date. The Program offers fitness and educational classes, free blood work and screenings, discounts at local business, and in general promotes the health and fitness of employees through a variety of different means.

Mr. Halfen noted it may be necessary to hold a special meeting of the District Board before the next regularly scheduled meeting. The purpose of the special meeting may be to consider an employee grievance and to discuss construction issues for Phase II of the building project.

CHIEF OF STAFF REPORT Chief of Staff Richard Nicholson, M.D. reported the Medical Staff has nothing new to report since the last regular meeting of the District Board.

OLD BUSINESS

REAFFIRMATION OF NEGOTIATOR

Mr. Halfen asked for reaffirmation of himself as negotiator regarding the potential acquisition of a real property at 2957 Birch Street, Bishop,

California. Negotiation will be with the designee(s) of Southern Mono County Healthcare District.

Mr. Halfen also asked for reaffirmation of himself as negotiator regarding the potential acquisition of real property at 152-H Pioneer Lane, Bishop, California. Negotiation will be with the designee(s) of Pioneer Medical Associates and/or Alice Casey, M.D. and Clifford Beck, M.D. It was moved by Doctor Ungersma, seconded by Ms. Hubbard and passed to approve both reaffirmations as requested.

ELECTION OF OFFICERS

Mr. Watercott moved that the District Board re-elect the existing slate of Board officers for the 2008 calendar year. The current Board officers are: Peter Watercott President; D. Scott Clark, M.D., Vice President; John Ungersma, M.D., Treasurer; and Michael Phillips, M.D. Secretary. It was moved by Doctor Ungersma, seconded by Ms. Hubbard and passed to re-elect the existing slate of officers for another year.

NEW BUSINESS

RATIFY MODSPACE LEASE

Mr. Halfen requested that the Board ratify an agreement with ModSpace to lease a modular building for use by displaced staff and services during Phase II of the building project. The agreement with ModSpace involves a \$12,000 per month lease payment for a period of 5 years, and allows for a large modular building to be constructed that will house the Physical Therapy and EKG departments, as well as other services. The ground for the new building is being prepared at this time, and it imperative that the Hospital move forward as quickly as possible to get the new building in place. It was moved by Doctor Clark, seconded by Ms. Hubbard, and passed to ratify the agreement with ModSpace as requested.

MEDICAL EQUIPMENT PRE-CONSTRUCTION AND CONSTRUCTION SERVICES Mr. Halfen referred to a proposal from Turner Logistics to purchase medical equipment for the new Hospital building. The proposal allows for the purchase of all of the equipment needed with the bulk purchase allowing for an overall price lower than the cost of the equipment were it priced separately. The proposal also puts the task of purchasing the necessary equipment into the hands of Turner Logistics, a stand-alone company that operates independently of Turner Construction. The proposal has been reviewed by District Legal Counsel Douglas Buchanan, Esq., who has recommended minor changes be made to the agreement. Following discussion it was moved by Doctor Clark, seconded by Doctor Ungersma, and passed to approve the proposed agreement with Turner Logistics including the changes recommended by District Legal Counsel.

CONNECTOR
BETWEEN IMAGING
BUILDING AND
HOSPITAL BUILDING

Mr. Halfen called attention to a change order from Turner Construction to facilitate construction of the connector between the new imaging center and the main hospital building. The order will allow for construction of the connector per direction from the Office of Statewide Healthcare Planning and Development (OSHPD). The cost of the change order is

within the budgeted allowance, and construction of the connector is the final hurdle to completion of the new imaging center. It was moved by Ms. Hubbard, seconded by Doctor Clark, and passed to ratify the change order with Turner Construction for the connector to the new Radiology building as presented.

APPROVAL OF RADIOLOGY PURCHASE, FLASH LITE IIP PACS Administrator Bill StJean called attention to a proposal to purchase Flash Lite IIP Radiology equipment. The equipment was budgeted for within the PACS budget, however the purchase was delayed in the hope that the cost would go down in a relatively short amount of time. The price of the equipment has decreased 38%, bringing the new purchase price to a total of \$66,718. Following discussion it was moved by Doctor Ungersma, seconded by Ms. Hubbard, and passed to approve the purchase of the Flash Lite IIP Radiology equipment as proposed.

AINSWORTH AGREEMENT

Mr. Halfen called attention to a proposed agreement with Ainsworth Associates for mechanical engineering peer review and construction administration services for Phase II of the building project. The proposal allows for Ainsworth to act as construction consultants for Phase II in order to avoid potentially costly errors on the part of the design architects similar to those experienced in Phase I of the building project. Phase II will be much more complicated than Phase I, and bringing Ainsworth on board should help to significantly decrease errors in that portion of the project. It was moved by Doctor Clark, seconded by Doctor Ungersma, and passed to approve the agreement for mechanical engineering consultation services with Ainsworth Associates as presented.

LANGUAGE SERVICES REPORT

Interpretive services manager Jose Garcia reported on the activity of the Hospital's Language Services program during the months of September, October, and November of 2007. Mr. Garcia reported a total of 256 language services sessions taking place during these three months, and he additionally stated he feels not all sessions are currently being reported. Language services were provided in Spanish, Korean, and Mandarin, with 206 sessions involving interpreters and 50 sessions involving use of the language line. Language services at NIH are still in the process of being expanded and improved upon, and Mr. Garcia feels the program is progressing in very positive ways. Doctor Clark thanked Mr. Garcia for his hard work and expressed his opinion that Mr. Garcia's presence has been very beneficial to the hospital.

BOARD MEMBER REPORTS

Mr. Watercott asked if any members of the Board of Directors wished to report on any items of interest. He also noted that the Northern Inyo Hospital Foundation's annual fundraising event has been named "Ground Hog A-Go-Go this year, and it will be held on February 9 at the Tri-County Fairgrounds. No other board member reports were heard.

Michael Phillips, M.D., Secretary

Attest:

THIS SHEET

INTENTIONALLY

LEFT BLANK

BUDGET VARIANCE ANALYSIS

Dec-07 PERIOD ENDING PRIOR TO AUDIT

In the month, NIH was

under budget in IP days; under in IP Ancillary and under in OP Revenue resulting in

| \$ (276,718) (| -4.6%) under in gross patient revenue from budget and |
|-------------------|--|
| \$ 182,239 (| 5.2%) over in net patient revenue from budget |

Total Expenses were:

| \$ (98,342) (| -2.8%) | under budget. Wages and Salaries were |
|-------------------|---------------|---|
| \$ 41,800 (| 3.2%) | over budget and Employee Benefits |
| \$ (141,372) (| -18.1%) | under budget |
| \$ 122,085 | | of other income resulted in a net income of |
| \$ 443,446 | \$ 210,522 | over budget. |

The following expense areas were over budget for the month:

| \$ 41,799.87 | 3.20% | Wages and Salaries due to Holidays & Cash-outs |
|-----------------|-------|--|
| \$ 72,675 | 35% | Professional Fees; registry staff & Physicians |
| \$ 17,722 | 12% | Purchased Services |
| | | |
| \$ 10,103 | 7% | Bad Debt Expense |

Other Information:

| 39.60% | Contractual Percentages for month |
|--------|-----------------------------------|
| 45.27% | Contractual Percentages for Year |
| | |

\$ 2,475,843 Year-to-date Net Revenue

Special Notes for Month:

Contractuals are reducing as expected for the Critical Access Hospital designation

Balance Sheet December 31, 2007

| Assets | | | |
|---|---------------|-------------|------------|
| 7155015 | Current Month | Prior Month | FYE 2007 |
| Current assets: | | | |
| Cash and cash equivalents | 2,076,719 | 1,871,559 | 1,341,678 |
| Short-term investments | 12,735,289 | 12,299,222 | 12,719,858 |
| Assets limited as to use | 1,170,558 | 1,400,096 | 1,057,115 |
| Plant Expansion and Replacement Cash | 4,973,046 | 5,862,534 | 10,944,955 |
| Other Investments (Partnership) | 386,880 | 386,880 | 386,880 |
| Patient receivable, less allowance for doubtful | | | |
| accounts 715,609 | 8,196,613 | 8,085,152 | 7,625,080 |
| Other receivables | 381,557 | 554,915 | 207,225 |
| Inventories | 2,079,942 | 2,089,669 | 2,077,353 |
| Prepaid expenses | 728,522 | 707,955 | 620,550 |
| Total current assets | 32,729,126 | 33,257,982 | 36,980,693 |
| Assets limited as to use: | | | |
| Internally designated for capital acquisitions | 457,827 | 457,430 | 455,329 |
| Specific purpose assets | 542,178 | 43,397 | 482,715 |
| Specific purpose was the | 1,000,005 | 500,827 | 938,044 |
| Revenue bond construction funds held by trustee | 686,080 | 1,020,656 | 788,195 |
| Less amounts required to meet current obligations | 1,170,558 | 1,400,096 | 1,057,115 |
| Net Assets limited as to use: | 515,527 | 121,387 | 669,125 |
| Long-term investments | 6,873,115 | 6,873,115 | 5,741,537 |
| | | | |
| Property and equipment, net of accumulated | | 22 200 550 | 15 400 635 |
| depreciation and amortization | 23,901,619 | 23,208,579 | 17,498,027 |
| Unamortized bond costs | 317,504 | 318,991 | 326,426 |
| | | | |
| Total assets | 64,336,891 | 63,780,054 | 61,215,807 |

Balance Sheet

December 31, 2007

Liabilities and net assets

| Liabilities and hel assets | Current Month | Prior Month | FYE 2007 |
|---|---------------|-------------|------------|
| Current liabilities: | | | |
| Current maturities of long-term debt | - | 190,000 | 270,000 |
| Accounts payable | 608,898 | 730,147 | 559,389 |
| Accrued salaries, wages and benefits | 2,572,949 | 2,517,507 | 2,565,601 |
| Accrued interest and sales tax | 163,916 | 255,678 | 168,394 |
| Deferred income | 384,876 | 421,889 | 105,164 |
| Due to third-party payors | 3,664,308 | 3,664,308 | 3,219,011 |
| Due to specific purpose funds | | - | *** |
| Total current liabilities | 7,394,946 | 7,779,528 | 6,887,558 |
| Long-term debt, less current maturities | 22,180,000 | 22,180,000 | 22,180,000 |
| Bond Premium | 399,037 | 400,243 | 406,270 |
| Total long-term debt | 22,579,037 | 22,580,243 | 22,586,270 |
| Net assets: | | | |
| Unrestricted | 33,820,729 | 33,376,886 | 31,259,264 |
| Temporarily restricted | 542,178 | 43,397 | 482,715 |
| Total net assets | 34,362,907 | 33,420,283 | 31,741,979 |
| | | | |
| Total liabilities and net assets | 64,336,891 | 63,780,054 | 61,215,807 |

Statement of Operations

As of December 31, 2007

| | | | MTD | MTD Variance | | | YTD | YTD Variance |
|--|-----------------|---|-------------------|-----------------|------------|------------|-------------|-----------------|
| | MTD Actual | MTD Budget | Variance \$ | % | YTD Actual | YTD Budget | Variance \$ | |
| Unrestricted revenues, gains and | | | | | | | | |
| other support: | | | | | | | | |
| In-patient service revenue: | | | | | | | | |
| Routine | 486,014 | 592,334 | (106,320) | (18.0) | 3,483,174 | 3,554,040 | (70,866) | (2.0) |
| Ancillary | 1,819,377 | 1,926,340 | (106,963) | (5.6) | 11,900,041 | 11,557,977 | 342,064 | 3.0 |
| Total in-patient service revenue | 2,305,391 | 2,518,674 | (213,283) | -8.5% | 15,383,215 | 15,112,017 | 271,198 | 1.8% |
| Out-patient service revenue | 3,478,923 | 3,542,358 | (63,435) | (1.8) | 22,311,388 | 21,254,064 | 1,057,324 | 5.0 |
| Gross patient service revenue | 5,784,314 | 6,061,032 | (276,718) | (4.60) | 37,694,602 | 36,366,081 | 1,328,521 | 3.7 |
| Less deductions from patient service revenue: | | | | | | | | |
| Patient service revenue adjustments | 167,004 | 180,594 | 13,590 | 7.5 | 873,413 | 1,083,573 | 210,160 | 19.4 |
| Contractual adjustments | 1,962,543 | 2,407,909 | 445,366 | 18.5 | 15,171,262 | 14,447,445 | (723,817) | (5.0) |
| Total deductions from patient | 1,702,343 | 2,407,707 | 773,300 | 10.5 | 13,171,202 | 11,117,113 | (120,011) | (5.0) |
| service revenue | 2,129,546 | 2,588,503 | 458,957 | 17.7 | 16,044,675 | 15,531,018 | (513,657) | (3.3) |
| Net patient service revenue | 3,654,768 | 3,472,529 | 182,239 | 5% | 21,649,928 | 20,835,063 | 814,865 | 4% |
| Other | 44,855 | 26,497 | 18,358 | 69.3 | 181,292 | 158,966 | 22,326 | 14.0 |
| Other revenue Transfers from Restricted Funds for | 44,033 | 20,497 | 10,550 | 07.5 | 101,272 | 150,700 | 22,320 | 11.0 |
| Other Operating Expenses | _ | 65,541 | (65,541) | (100.0) | 393,995 | 393,244 | 751 | 0.2 |
| Total Other revenue | 44,855 | 92,038 | (47,183) | (51.3) | 575,287 | 552,210 | 23,077 | 4.2 |
| | | | | | | | | |
| Total revenue, gains and other | 2 (00 (02 | 2564567 | 125.055 | (51.2) | 22 225 215 | 21 207 272 | 837,942 | 4.2 |
| support | 3,699,622 | 3,564,567 | 135,055 | (51.2) | 22,225,215 | 21,387,273 | 037,742 | 4.2 |
| Expenses: | | | | | | | | |
| Salaries and wages | 1,345,150 | 1,303,350 | (41,800) | (3.2) | 7,709,456 | 7,820,102 | 110,646 | 1.4 |
| Employee benefits | 638,915 | 780,287 | 141,372 | 18.1 | 4,160,137 | 4,681,699 | 521,562 | 11.1 |
| Professional fees | 280,827 | 208,152 | (72,675) | (34.9) | 1,736,374 | 1,248,890 | (487,484) | (39.0) |
| Supplies | 388,407 | 467,888 | 79,481 | 17.0 | 2,675,618 | 2,807,350 | 131,732 | 4.7 |
| Purchased services | 171,310 | 153,588 | (17,722) | (11.5) | 949,597 | 921,464 | (28,133) | (3.1) |
| Depreciation | 127,074 | 162,839 | 35,765 | 22.0 | 747,869 | 977,038 | 229,169 | 23.5 |
| Interest | 33,273 | 32,271 | (1,002) | (3.1) | 199,635 | 193,629 | (6,006) | (3.1) |
| Bad debts | 160,785 | 150,682 | (10,103) | (6.7) | 1,019,558 | 904,093 | (115,465) | (12.8) |
| Other | 213,040 | 198,066 | (14,974) | (7.6) | 1,185,700 | 1,188,403 | 2,703 | 0.2 |
| Total expenses | 3,358,781 | 3,457,123 | 98,342 | 2.8 | 20,383,943 | 20,742,668 | 358,725 | 1.7 |
| Operating income (loss) | 340,842 | 107,444 | 233,398 | (54.0) | 1,841,271 | 644,605 | 1,196,666 | 2.5 |
| Other income: | | | | | | | | |
| District tax receipts | 37,013 | 41,816 | (4,803) | (11.5) | 222,078 | 250,894 | (28,816) | (11.5) |
| Interest | 77,466 | 83,333 | (5,867) | (7.0) | 507,956 | 500,002 | 7,954 | 1.6 |
| Other | 7,606 | 4,663 | 2,943 | 63.1 | 34,752 | 27,975 | 6,777 | 24.2 |
| Grants and Other Non-Restricted | ., | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | , | | • | | | |
| Contributions | | 12,500 | (12,500) | (100.0) | 10,000 | 75,000 | (65,000) | (86.7) |
| Partnership Investment Income | | = | | N/A | | | _ | N/A |
| Total other income, net | 122,085 | 142,312 | (20,227) | (14) | 774,786 | 853,871 | (79,085) | (9.3) |
| Non Operating Evenonge | | | | | | | | |
| Non-Operating Expense | 11,243 | 10,111 | (1,132) | (11.2) | 69,013 | 60,665 | (8,348) | (13.8) |
| Medical Office Expense | | 6,721 | (1,132) $(1,516)$ | (22.6) | 71,201 | 40,328 | (30,873) | (76.6) |
| Urology Office | 8,237 19,481 | 16,832 | (2,649) | (15.7) | 140,214 | 100,993 | (39,221) | (38.8) |
| Total Non-Operating Expense | 17,401 | 10,032 | (2,049) | (15.7) | 170,217 | 100,223 | (37,221) | (50.0) |
| Excess (deficiency) of revenues | | | | | | | | |
| over expenses | 443,446 | 232,924 | 210,522 | 90.4 | 2,475,843 | 1,397,483 | 1,078,360 | 77.2 |
| • | | | | | | | | |

NORTHERN INYO HOSPITAL Statement of Operations-Statistics As of December 31, 2007

| Payroll statistics: Average hourly rate (salaries and benefits) Worked hours Paid hours Full time equivalents (worked) Full time equivalents (paid) | Percent to gross patient service revenue: Deductions from patient service revenue and bad debts Salaries and employee benefits Occupancy expenses General service departments Fiscal services department Administrative departments Operating income (loss) Excess (deficiency) of revenues over expenses | Operating statistics: Beds Patient days Patient days Maximum days per bed capacity Percentage of occupancy Average daily census Average length of stay Discharges Admissions Gross profit-revenue depts. |
|---|---|---|
| 36.16 48,472.31 54,804.07 275.41 311.39 | 39.60 34.26 3.39 6.45 4.61 5.31 5.56 | Month Actual 25.00 251.00 775.00 32.39 8.10 3.30 76.00 70.00 3,773,323.67 |
| 41.24 44,676.00 50,524.00 253.84 287.07 | 45.24 34.38 3.54 5.65 4.56 5.46 1.70 3.84 | Month Budget 25.00 271.00 775.00 34.97 8.74 3.08 88.00 89.00 3,956,919.00 |
| (5.08) 3,796.31 4,280.07 21.57 24.32 | (5.64) (0.12) (0.15) 0.80 0.05 (0.15) 3.86 3.83 | Month Variance N/A (20.00) N/A (2.58) (0.65) 0.22 (12.00) (183,595.33) |
| 0.88 1.08 1.08 1.08 | 0.88 1.00 0.96 1.14 1.01 0.97 3.27 2.00 | Variance Percentage N/A 0.93 N/A 0.93 1.07 0.86 0.79 0.95 |
| 37,69 273,841.39 314,605.11 261.30 300.20 | 45.27 31.45 3.09 5.44 4.27 4.62 4.54 6.57 | 25.00 1,822.00 4,600.00 39.61 9.90 3.36 542.00 535.00 25,179,363.63 |
| 41.24 268,056.00 303,144.00 255.78 289.26 | 45.24 34.38 3.54 5.65 4.56 5.46 1.70 3.84 | 25.00 1,626.00 4,600.00 35.35 8.84 3.08 528.00 534.00 23,741,459.00 |
| (3.55) 5,785.39 11,461.11 5.52 10.94 | 0.03 (2.93) (0.45) (0.21) (0.29) (0.84) 2.84 2.73 | Year Variance N/A 196.00 N/A 4.26 1.07 0.28 14.00 1,437,904.63 |
| 5) 0.91 9 1.02 1 1.04 2 1.02 4 1.04 | 3 1.00 3 0.91 5 0.87 1) 0.96 1) 0.96 4) 0.85 4 2.67 3 1.71 | Year Percentage N/A 1.12 N/A 1.12 1.12 1.12 1.13 1.09 1.03 1.00 1.00 |

Statements of Changes in Net Assets

As of December 31, 2007

| | Month-to-date | Year-to-date |
|--|---|---------------|
| Unrestricted net assets: | | |
| Excess (deficiency) of revenues over expenses | 443,445.85 | 2,475,842.79 |
| Net Assets due/to transferred from unrestricted | = | - |
| Net assets released from restrictions | | |
| used for operations | = | 477,120.00 |
| Net assets released from restrictions | | |
| used for payment of long-term debt | ======================================= | (393,995.00) |
| Contributions and interest income | 397.07 | 2,497.60 |
| Increase in unrestricted net assets | 443,842.92 | 2,561,465.39 |
| | | |
| Temporarily restricted net assets: | | |
| District tax allocation | 498,719.19 | 536,218.51 |
| Net assets released from restrictions | Ē. | (477,120.00) |
| Restricted contributions | ₹1 | 2 |
| Interest income | 61.97 | 364.57 |
| Increase (decrease) in temporarily restricted net assets | 498,781.16 | 59,463.08 |
| Increase (decrease) in net assets | 942,624.08 | 2,620,928.47 |
| Net assets, beginning of period | 33,420,283.33 | 31,741,978.94 |
| Net assets, end of period | 34,362,907.41 | 34,362,907.41 |

Statements of Cash Flows

As of December 31, 2007

| | Month-to-date | Year-to-date |
|---|-----------------|----------------|
| Cash flows from operating activities: | | |
| Increase (decrease) in net assets | 942,624.08 | 2,620,928.47 |
| Adjustments to reconcile excess of revenues | - | ¥ |
| over expenses to net cash provided by | | |
| operating activities: (correcting debt payment) | 9. 8 | = |
| Depreciation | 127,073.72 | 747,869.35 |
| Provision for bad debts | 160,785.44 | 1,019,557.64 |
| Loss (gain) on disposal of equipment | 8.5 | 134.57 |
| (Increase) decrease in: | | |
| Patient and other receivables | (98,889.06) | (1,765,422.72) |
| Other current assets | (10,839.30) | (110,560.99) |
| Plant Expansion and Replacement Cash | 889,488.21 | 5,971,909.27 |
| Increase (decrease) in: | | |
| Accounts payable and accrued expenses | (194,581.54) | 332,091.08 |
| Third-party payors | | 445,297.00 |
| Net cash provided (used) by operating activities | 1,815,661.55 | 9,261,803.67 |
| Cash flows from investing activities: | | |
| Purchase of property and equipment | (820,113.39) | (7,151,461.56) |
| Purchase of investments | (436,066.87) | (1,147,009.10) |
| Proceeds from disposal of equipment | | (134.57) |
| Net cash provided (used) in investing activities | (1,256,180.26) | (8,298,605.23) |
| F | | |
| Cash flows from financing activities: | | |
| Long-term debt | (191,205.55) | (277,233.30) |
| Issuance of revenue bonds | 334,575.77 | 102,114.88 |
| Unamortized bond costs | 1,486.95 | 8,921.70 |
| Increase (decrease) in donor-restricted funds, net | (499,178.23) | (61,960.68) |
| Net cash provided by (used in) financing activities | (354,321.06) | (228,157.40) |
| | | |
| Increase (decrease) in cash and cash equivalents | 205,160.23 | 735,041.04 |
| Cash and cash equivalents, beginning of period | 1,871,559.12 | 1,341,678.31 |
| Cash and cash equivalents, end of period | 2,076,719.35 | 2,076,719.35 |

Summary of Cash and Investment Balances Calendar Year 2007 Northern Inyo Hospital

Operations Checking Account

Time Deposit Month-End Balances

| December | November | October | September | August | July * | June | May | April | March | February | January | Month |
|------------|------------|-------------------|------------|-------------------|------------|-------------------|------------|-------------------|-------------------|---------------------|-------------------|---|
| r 639,207 | 578,436 | 332,887 | er 844,331 | 506,401 | 1,040,628 | 112,551 | 1,742,790 | 549,896 | 538,700 | 1,055,747 | 936,738 | Balance at Beginning of Month |
| 4,613,761 | 4,268,508 | 332,887 5,621,707 | 3,624,606 | 506,401 4,397,557 | 3,387,765 | 112,551 5,152,683 | 3,030,162 | 549,896 7,165,639 | 538,700 3,711,798 | 1,055,747 3,012,726 | 936,738 3,349,146 | of Deposits |
| 4,453,280 | 4,207,737 | 5,376,158 | 4,136,051 | 4,059,627 | 3,921,993 | 4,224,606 | 4,660,401 | 5,972,745 | 3,700,602 | 3,529,773 | 3,230,137 | Disbursements |
| 799,688 | 639,207 | 578,436 | 332,887 | 844,331 | 506,401 | 1,040,628 | 112,551 | 1,742,790 | 549,896 | 538,700 | 1,055,747 | Balance at End of Month |
| 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ∞ | 519 | Premium Interest Checking |
| 19,603,236 | 19,167,169 | 19,686,180 | 21,064,617 | 20,725,316 | 20,781,983 | 18,456,227 | 20,225,400 | 16,533,747 | 19,014,106 | 18,118,118 | 17,418,118 | Investment Operations Fund |
| 533,220 | 34,442 | 34,442 | 478,437 | 478,140 | 440,641 | 473,766 | 473,447 | 473,447 | 526,320 | 525,863 | 525,863 | Bond and Interest Fund (2) |
| 25,185 | 25,173 | 25,173 | 25,173 | 25,157 | 25,157 | 25,157 | 25,141 | 25,141 | 25,141 | 25,122 | 25,122 | Equipment Donations Fund |
| 3,034 | 3,033 | 3,033 | 3,033 | 3,031 | 3,031 | 3,031 | 3,029 | 2,900 | 2,900 | 2,789 | 2,798 | Childrens Fund |
| 5,849 | 5,846 | 5,846 | 5,846 | 5,842 | 5,842 | 5,842 | 5,839 | 5,839 | 5,839 | 5,834 | 5,734 | Childrens Scholarship Fund Fund |
| 432,642 | 432,257 | 431,874 | 431,441 | 431,050 | 430,618 | 430,173 | 429,769 | 429,339 | 716,764 | 716,060 | 715,405 | Tobacco Settlement Fund |
| 686,080 | 1,020,656 | 958,132 | 915,472 | 872,949 | 830,478 | 788,259 | 934,534 | 872,431 | 829,159 | 786,899 | 744,735 | Total Revenue Bond Fund (1) |
| 18,106 | 18,056 | 17,996 | 17,935 | 17,876 | 17,810 | 17,745 | 17,680 | 17,616 | 16,775 | 16,717 | 16,654 | Project Revenue Bond Fund (1) |
| 4,973,046 | 5,862,534 | 6,095,837 | 6,743,527 | 8,000,350 | 8,999,586 | 10,944,955 | 10,891,486 | 13,275,050 | 13,996,056 | 15,376,250 | 15,331,544 | General Obligation Bond Fund |

^{*} Cash for July corrected after report due to late posting of Medicare deposits

Notes: (1) The difference between the Total and Project Revenue Bond Funds represents amounts held by the trustee to make payments on the District's behalf balance available to spend on the building project; however, the district accumulates invoices and only requests reimbursement quarterly.

(2) The Bond and Interest Fund now contains the Debt Service amount from the County for both the original Bond and the 2005 Bond. and about \$575,000 to cover the Bond Reserve Account Requirement with respect to the Series 1998 Bonds. The Project amount represents the

Northern Inyo Hospital Investments as of 12/31/2007

| 2 | ID | Purchase Date | Maturity Date | Institution | Rate | Principal Invested |
|--|------|-------------------|--------------------|--------------------------------|-------|---------------------------------------|
| 3 | 1 | 28-Dec-07 | 01-Jan-08 | Local Agency Investment Fund | 4.80% | 8,302,630.73 |
| 4 24-Jan-03 24-Jan-08 Capital One, F.S.B. 4.30% 100,000.00 | 2 | 02-Dec-07 | 01-Jan-08 | Local Agency Investment Fund | 4.80% | |
| 5 24-Jan-03 24-Jan-08 Key Bank USA 3.50% 100,000.00 6 30-Aug-07 28-Feb-08 United States Treasury Bills 4.08% 379,296.77 7 18-Mar-05 18-Mar-08 First Federal Bank 4.00% 100,000.00 8 23-Mar-07 24-Mar-08 Farmers Bank 5.00% 100,000.00 9 05-Jul-07 22-Apr-08 Federal Home Loan Mtg Corp-MBS 5.24% 492,680.00 10 25-Oct-07 24-Apr-08 United States Treasury Bills 3.88% 379,674.56 11 14-Dec-04 27-May-08 Cantella & Co., Inc 3.50% 225,000.00 12 11-Mar-05 11-Jun-08 Equity Bank 4.00% 98,000.00 13 11-Mar-05 11-Jun-08 Equity Bank 4.00% 100,000.00 14 20-Jun-07 15-Jun-08 FANNIE MAE FNMA-MBS 5.29% 486,750.00 15 19-Dec-07 02-Jul-08 Bear, Stearns Securities 5.06% 988,600.00 15 19-Dec-07 02-Jul-08 Federal Home Loan Bank-FNC 5.00% 500,000.00 16 30-Jan-06 28-J | 3 | 24-Jan-03 | 24-Jan-08 | Capital One Bank | 4.31% | , |
| 6 30-Aug-07 28-Feb-08 United States Treasury Bills 4.08% 379,296.77 7 18-Mar-05 18-Mar-08 First Federal Bank 4.00% 100,000.00 8 23-Mar-07 24-Mar-08 Farmers Bank 5.00% 100,000.00 9 05-Jul-07 22-Apr-08 Federal Home Loan Mtg Corp-MBS 5.24% 492,680.00 10 25-Oct-07 24-Apr-08 United States Treasury Bills 3.88% 379,674.56 11 14-Dec-04 27-May-08 Cantella & Co., Inc 3.50% 225,000.00 12 11-Mar-05 11-Jun-08 Community Bank 4.00% 98,000.00 13 11-Mar-05 11-Jun-08 Equity Bank 4.00% 100,000.00 14 20-Jun-07 15-Jun-08 Equity Bank 4.00% 100,000.00 15 19-Dec-07 02-Jul-08 Bequity Bank 4.00% 11,260,304.06 15 19-Dec-07 02-Jul-08 Bear, Stearns Securities 5.06% 988,600.00 16 30-Jan-06 | 4 | 24-Jan-03 | 24-Jan-08 | Capital One, F.S.B. | 4.30% | , |
| The color of the | 5 | 24-Jan-03 | 24-Jan-08 | Key Bank USA | 3.50% | - |
| 8 23-Mar-07 24-Mar-08 Farmers Bank 5.00% 100,000.00 9 05-Jul-07 22-Apr-08 Federal Home Loan Mtg Corp-MBS 5.24% 492,680.00 10 25-Oct-07 24-Apr-08 United States Treasury Bills 3.88% 379,674.56 11 14-Dec-04 27-May-08 Cantella & Co., Inc 3.50% 225,000.00 12 11-Mar-05 11-Jun-08 Community Bank 4.00% 98,000.00 13 11-Mar-05 11-Jun-08 Equity Bank 4.00% 100,000.00 14 20-Jun-07 15-Jun-08 FANNIE MAE FNMA-MBS 5.29% 486,750.00 Short Term Investments Maturing Fiscal Year 2008 11,260,304.06 15 19-Dec-07 02-Jul-08 Bear, Stearns Securities 5.06% 98,600.00 16 30-Jan-06 28-Jul-08 Federal Home Loan Bank-FNC 5.00% 500,000.00 17 15-Oct-03 15-Oct-08 R-G Crown Bank 4.00% 97,000.00 18 31-Oct-05 27-Oct-08 Federal Home Loan Bank-FNC 5.03% 500,000.00 19 09-Oct-07 24-Nov-08 Citigroup Med Term N | 6 | 30-Aug-07 | 28-Feb-08 | United States Treasury Bills | 4.08% | , |
| 9 05-Jul-07 22-Apr-08 Federal Home Loan Mtg Corp-MBS 5.24% 492,680.00 10 25-Oct-07 24-Apr-08 United States Treasury Bills 3.88% 379,674.56 11 14-Dec-04 27-May-08 Cantella & Co., Inc 3.50% 225,000.00 12 11-Mar-05 11-Jun-08 Community Bank 4.00% 98,000.00 13 11-Mar-05 11-Jun-08 Equity Bank 4.00% 100,000.00 14 20-Jun-07 15-Jun-08 FANNIE MAE FNMA-MBS 5.29% 486,750.00 Short Term Investments Maturing Fiscal Year 2008 11,260,304.06 15 19-Dec-07 02-Jul-08 Bear, Stearns Securities 5.06% 988,600.00 16 30-Jan-06 28-Jul-08 Federal Home Loan Bank-FNC 5.00% 500,000.00 17 15-Oct-03 15-Oct-08 R-G Crown Bank 4.00% 97,000.00 18 31-Oct-05 27-Oct-08 Federal Home Loan Bank-MBS 5.00% 500,000.00 19 09-Oct-07 24-Nov-08 Citigroup Med Term Note 5.33% 1,330,153.95 20 26-May-05 26-Nov-08 Federal Home Loan Bank-FNC 4.50% 1,000,000.00 21 04-Jan-05 05-Jan-09 Mututal Bank 4.36% 99,000.00 22 07-Jan-04 07-Jan-09 Bear Stearns Security 4.08% 100,000.00 23 21-Sep-07 01-Nov-09 Citigroup Med Term Note 3.38% 239,293.07 Maturing Fiscal Year 2009 4.854,047.02 24 18-Dec-07 01-Nov-09 Citigroup Med Term Note 3.38% 239,293.07 25 21-Sep-07 01-Nov-09 Citigroup Med Term Note 4.50% 101,897.88 26 30-Dec-04 30-Dec-09 Capital City Bank and Trust 4.75% 99,000.00 27 22-Apr-05 22-Apr-10 Bank of Waukegan 4.75% 99,000.00 28 23-Jul-07 23-Jul-10 Federal Home Loan Bank-MBS 5.50% 500,000.00 29 13-Nov-07 04-Aug-10 Merrill Lynch & Co Inc 4.79% 986,000.00 30 24-Feb-06 24-Feb-11 Federal Home Loan Bank-MBS 5.50% 500,000.00 30 24-Feb-06 24-Feb-11 Federal Home Loan Bank-MBS 5.50% 1,000,000.00 30 24-Feb-06 24-Feb-11 Federal Home Loan Bank-MBS 5.50% 1,000,000.00 30 24-Feb-06 24-Feb-11 Federal Home Loan Bank-MBS 5.50% 1,000,000.00 30 24-Feb-06 24-Feb-11 Federal Home Loan Bank-MBS 5.50% 1,000,000.00 31 24-Feb-06 24-Feb-11 Federal Home Loan Bank-MBS 5.50% 1,000,000.00 31 24-Feb-06 24-Feb-11 Federal Home Loan Bank-MBS 5.50% 1,000,000.00 31 24-Feb-06 34-Feb-11 Federal Home Loan Bank-MBS 5.50% 1,000,000.00 31 24-Feb-06 34-Feb-11 Federal Home Loan Bank-MBS 5.50% 1,000,000.00 31 34-Feb-0 | 7 | 18-Mar-05 | 18-Mar-08 | First Federal Bank | 4.00% | - |
| 10 | 8 | 23-Mar-07 | 24-Mar-08 | Farmers Bank | 5.00% | 100,000.00 |
| 11 14-Dec-04 27-May-08 Cantella & Co., Inc 3.50% 225,000.00 12 11-Mar-05 11-Jun-08 Community Bank 4.00% 98,000.00 13 11-Mar-05 11-Jun-08 Equity Bank 4.00% 100,000.00 14 20-Jun-07 15-Jun-08 FANNIE MAE FNMA-MBS 5.29% 486,750.00 Short Term Investments Maturing Fiscal Year 2008 11,260,304.06 15 19-Dec-07 02-Jul-08 Bear, Stearns Securities 5.06% 988,600.00 16 30-Jan-06 28-Jul-08 Bear, Stearns Securities 5.06% 988,600.00 17 15-Oct-03 15-Oct-08 R-G Crown Bank 4.00% 97,000.00 18 31-Oct-05 27-Oct-08 Federal Home Loan Bank-MBS 5.00% 500,000.00 19 09-Oct-07 24-Nov-08 Citigroup Med Term Note 5.33% 1,330,153.95 20 26-May-05 26-Nov-08 Federal Home Loan Bank-FNC 4.50% 1,000,000.00 21 04-Jan-05 05-Jan-09 | 9 | 05-Jul-07 | 22-Apr-08 | Federal Home Loan Mtg Corp-MBS | 5.24% | |
| 12 11-Mar-05 11-Jun-08 Community Bank 4.00% 98,000.00 13 11-Mar-05 11-Jun-08 Equity Bank 4.00% 100,000.00 14 20-Jun-07 15-Jun-08 FANNIE MAE FNMA-MBS 5.29% 486,750.00 Short Term Investments Maturing Fiscal Year 2008 11,260,304.06 15 19-Dec-07 02-Jul-08 Bear, Stearns Securities 5.06% 988,600.00 16 30-Jan-06 28-Jul-08 Federal Home Loan Bank-FNC 5.00% 500,000.00 17 15-Oct-03 15-Oct-08 R-G Crown Bank 4.00% 97,000.00 18 31-Oct-05 27-Oct-08 Federal Home Loan Bank-MBS 5.00% 500,000.00 19 09-Oct-07 24-Nov-08 Citigroup Med Term Note 5.33% 1,330,153.95 20 26-May-05 26-Nov-08 Federal Home Loan Bank-FNC 4.50% 1,000,000.00 21 04-Jan-05 05-Jan-09 Mututal Bank 4.36% 99,000.00 22 07-Jan-04 07-Jan-09 Bear Stearns Security 4.08% 100,000.00 23 21-Sep-07 01-Nov-09 Citigroup Med Term No | 10 | 25-Oct-07 | 24-Apr-08 | United States Treasury Bills | 3.88% | • |
| 13 | 11 | 14-Dec-04 | 27-May-08 | Cantella & Co., Inc | 3.50% | |
| 14 20-Jun-07 15-Jun-08 FANNIE MAE FNMA-MBS 5.29% 486,750.00 | 12 | 11-Mar-05 | 11-Jun-08 | Community Bank | 4.00% | |
| Short Term Investments Maturing Fiscal Year 2008 11,260,304.06 15 19-Dec-07 02-Jul-08 Bear, Stearns Securities 5.06% 988,600.00 16 30-Jan-06 28-Jul-08 Federal Home Loan Bank-FNC 5.00% 500,000.00 17 15-Oct-03 15-Oct-08 R-G Crown Bank 4.00% 97,000.00 18 31-Oct-05 27-Oct-08 Federal Home Loan Bank-MBS 5.00% 500,000.00 19 09-Oct-07 24-Nov-08 Citigroup Med Term Note 5.33% 1,330,153.95 20 26-May-05 26-Nov-08 Federal Home Loan Bank-FNC 4.50% 1,000,000.00 21 04-Jan-05 05-Jan-09 Mututal Bank 4.36% 99,000.00 22 07-Jan-04 07-Jan-09 Bear Stearns Security 4.08% 100,000.00 23 21-Sep-07 01-Apr-09 Citigroup Med Term Note 3.38% 239,293.07 24 18-Dec-07 01-Nov-09 Cantella & Co., Inc 4.50% 101,897.88 25 21-Sep-07 01-Nov-09 Cantella & Tust 4.75% 99,000.00 27 22-Apr-05 22-Apr-10 Bank of | 13 | 11-Mar-05 | 11-Jun-08 | Equity Bank | 4.00% | 100,000.00 |
| 15 19-Dec-07 02-Jul-08 Bear, Stearns Securities 5.06% 988,600.00 | 14 | 20-Jun-07 | 15-Jun-08 | FANNIE MAE FNMA-MBS | 5.29% | |
| 16 30-Jan-06 28-Jul-08 Federal Home Loan Bank-FNC 5.00% 500,000.00 17 15-Oct-03 15-Oct-08 R-G Crown Bank 4.00% 97,000.00 18 31-Oct-05 27-Oct-08 Federal Home Loan Bank-MBS 5.00% 500,000.00 19 09-Oct-07 24-Nov-08 Citigroup Med Term Note 5.33% 1,330,153.95 20 26-May-05 26-Nov-08 Federal Home Loan Bank-FNC 4.50% 1,000,000.00 21 04-Jan-05 05-Jan-09 Mututal Bank 4.36% 99,000.00 22 07-Jan-04 07-Jan-09 Bear Stearns Security 4.08% 100,000.00 23 21-Sep-07 01-Apr-09 Citigroup Med Term Note 3.38% 239,293.07 24 18-Dec-07 01-Nov-09 Cantella & Co., Inc 4.50% 101,897.88 25 21-Sep-07 01-Nov-09 Citigroup Med Term Note 6.88% 702,986.88 26 30-Dec-04 30-Dec-09 Capital City Bank and Trust 4.75% 99,000.00 27 22-Apr-05 22-Apr-10 Bank of Waukegan 4.75% 99,000.00 28 23-Jul-07 23-Jul-10 Federal Home Loan Bank-MBS 5.50% 500,000.00 <td>Sho</td> <td>rt Term Investmen</td> <td>its</td> <td>Maturing Fiscal Year 2008</td> <td></td> <td>11,260,304.06</td> | Sho | rt Term Investmen | its | Maturing Fiscal Year 2008 | | 11,260,304.06 |
| 17 15-Oct-03 15-Oct-08 R-G Crown Bank 4.00% 97,000.00 18 31-Oct-05 27-Oct-08 Federal Home Loan Bank-MBS 5.00% 500,000.00 19 09-Oct-07 24-Nov-08 Citigroup Med Term Note 5.33% 1,330,153.95 20 26-May-05 26-Nov-08 Federal Home Loan Bank-FNC 4.50% 1,000,000.00 21 04-Jan-05 05-Jan-09 Mututal Bank 4.36% 99,000.00 22 07-Jan-04 07-Jan-09 Bear Stearns Security 4.08% 100,000.00 23 21-Sep-07 01-Apr-09 Citigroup Med Term Note 3.38% 239,293.07 24 18-Dec-07 01-Nov-09 Cantella & Co., Inc 4.50% 101,897.88 25 21-Sep-07 01-Nov-09 Capital City Bank and Trust 4.75% 99,000.00 26 30-Dec-04 30-Dec-09 Capital City Bank and Trust 4.75% 99,000.00 27 22-Apr-05 22-Apr-10 Bank of Waukegan 4.75% 99,000.00 28 23-Jul-07 23-Jul-10 Federal Home Loan Bank-MBS 5.50% 500,000.00 29 13-N | 15 | 19-Dec-07 | 02-Jul-08 | Bear, Stearns Securities | | |
| 18 31-Oct-05 27-Oct-08 Federal Home Loan Bank-MBS 5.00% 500,000.00 19 09-Oct-07 24-Nov-08 Citigroup Med Term Note 5.33% 1,330,153.95 20 26-May-05 26-Nov-08 Federal Home Loan Bank-FNC 4.50% 1,000,000.00 21 04-Jan-05 05-Jan-09 Mututal Bank 4.36% 99,000.00 22 07-Jan-04 07-Jan-09 Bear Stearns Security 4.08% 100,000.00 23 21-Sep-07 01-Apr-09 Citigroup Med Term Note 3.38% 239,293.07 24 18-Dec-07 01-Nov-09 Cantella & Co., Inc 4.50% 101,897.88 25 21-Sep-07 01-Nov-09 Capital City Bank and Trust 4.75% 99,000.00 26 30-Dec-04 30-Dec-09 Capital City Bank and Trust 4.75% 99,000.00 27 22-Apr-05 22-Apr-10 Bank of Waukegan 4.75% 99,000.00 28 23-Jul-07 23-Jul-10 Federal Home Loan Bank-MBS 5.50% 500,000.00 29 13-Nov-07 04-Aug-10 Merrill Lynch & Co Inc 4.79% 986,000.00 30 | 16 | 30-Jan-06 | 28-Jul-08 | Federal Home Loan Bank-FNC | | |
| 19 09-Oct-07 24-Nov-08 Citigroup Med Term Note 5.33% 1,330,153,95 20 26-May-05 26-Nov-08 Federal Home Loan Bank-FNC 4.50% 1,000,000.00 21 04-Jan-05 05-Jan-09 Mututal Bank 4.36% 99,000.00 22 07-Jan-04 07-Jan-09 Bear Stearns Security 4.08% 100,000.00 23 21-Sep-07 01-Apr-09 Citigroup Med Term Note 3.38% 239,293.07 24 18-Dec-07 01-Nov-09 Cantella & Co., Inc 4.50% 101,897.88 25 21-Sep-07 01-Nov-09 Citigroup Med Term Note 6.88% 702,986.88 26 30-Dec-04 30-Dec-09 Capital City Bank and Trust 4.75% 99,000.00 27 22-Apr-05 22-Apr-10 Bank of Waukegan 4.75% 99,000.00 28 23-Jul-07 23-Jul-10 Federal Home Loan Bank-MBS 5.50% 500,000.00 29 13-Nov-07 04-Aug-10 Merrill Lynch & Co Inc 4.79% 986,000.00 30 24-Feb-06 24-Feb-11 Federal Home Loan Bank-MBS 6.00% 1,000,000.00 Matu | 17 | 15-Oct-03 | 15-Oct-08 | R-G Crown Bank | | , |
| 20 26-May-05 26-Nov-08 Federal Home Loan Bank-FNC 4.50% 1,000,000.00 21 04-Jan-05 05-Jan-09 Mututal Bank 4.36% 99,000.00 22 07-Jan-04 07-Jan-09 Bear Stearns Security 4.08% 100,000.00 23 21-Sep-07 01-Apr-09 Citigroup Med Term Note 3.38% 239,293.07 Maturing Fiscal Year 2009 4,854,047.02 24 18-Dec-07 01-Nov-09 Cantella & Co., Inc 4.50% 101,897.88 25 21-Sep-07 01-Nov-09 Citigroup Med Term Note 6.88% 702,986.88 26 30-Dec-04 30-Dec-09 Capital City Bank and Trust 4.75% 99,000.00 27 22-Apr-05 22-Apr-10 Bank of Waukegan 4.75% 99,000.00 28 23-Jul-07 23-Jul-10 Federal Home Loan Bank-MBS 5.50% 500,000.00 29 13-Nov-07 04-Aug-10 Merrill Lynch & Co Inc 4.79% 986,000.00 30 24-Feb-06 24-Feb-11 Federal Home Loan Bank-MBS 6.00% 1,000,000.00 Maturing Fiscal Year 2011 2,486,000.00 Maturing Fiscal Year 2011 2,486,000.00 <td>18</td> <td>31-Oct-05</td> <td>27-Oct-08</td> <td>Federal Home Loan Bank-MBS</td> <td></td> <td>· ·</td> | 18 | 31-Oct-05 | 27-Oct-08 | Federal Home Loan Bank-MBS | | · · |
| 21 04-Jan-05 05-Jan-09 Mututal Bank 4.36% 99,000.00 22 07-Jan-04 07-Jan-09 Bear Stearns Security 4.08% 100,000.00 23 21-Sep-07 01-Apr-09 Citigroup Med Term Note 3.38% 239,293.07 Maturing Fiscal Year 2009 4,854,047.02 24 18-Dec-07 01-Nov-09 Cantella & Co., Inc 4.50% 101,897.88 25 21-Sep-07 01-Nov-09 Citigroup Med Term Note 6.88% 702,986.88 26 30-Dec-04 30-Dec-09 Capital City Bank and Trust 4.75% 99,000.00 27 22-Apr-05 22-Apr-10 Bank of Waukegan 4.75% 99,000.00 28 23-Jul-07 23-Jul-10 Federal Home Loan Bank-MBS 5.50% 500,000.00 29 13-Nov-07 04-Aug-10 Merrill Lynch & Co Inc 4.79% 986,000.00 30 24-Feb-06 24-Feb-11 Federal Home Loan Bank-MBS 6.00% 1,000,000.00 Maturing Fiscal Year 2011 2,486,000.00 Long-Term Investments | 19 | 09-Oct-07 | 24-Nov-08 | Citigroup Med Term Note | | , , |
| 22 07-Jan-04 07-Jan-09 Bear Stearns Security 4.08% 100,000.00 23 21-Sep-07 01-Apr-09 Citigroup Med Term Note 3.38% 239,293.07 Maturing Fiscal Year 2009 4,854,047.02 24 18-Dec-07 01-Nov-09 Cantella & Co., Inc 4.50% 101,897.88 25 21-Sep-07 01-Nov-09 Citigroup Med Term Note 6.88% 702,986.88 26 30-Dec-04 30-Dec-09 Capital City Bank and Trust 4.75% 99,000.00 27 22-Apr-05 22-Apr-10 Bank of Waukegan 4.75% 99,000.00 28 23-Jul-07 23-Jul-10 Federal Home Loan Bank-MBS 5.50% 500,000.00 29 13-Nov-07 04-Aug-10 Merrill Lynch & Co Inc 4.79% 986,000.00 30 24-Feb-06 24-Feb-11 Federal Home Loan Bank-MBS 6.00% 1,000,000.00 Maturing Fiscal Year 2011 2,486,000.00 Long-Term Investments | 20 | 26-May-05 | 26-Nov-08 | Federal Home Loan Bank-FNC | | |
| 23 21-Sep-07 01-Apr-09 Citigroup Med Term Note 3.38% 239,293.07 Maturing Fiscal Year 2009 4,854,047.02 24 18-Dec-07 01-Nov-09 Cantella & Co., Inc 4.50% 101,897.88 25 21-Sep-07 01-Nov-09 Citigroup Med Term Note 6.88% 702,986.88 26 30-Dec-04 30-Dec-09 Capital City Bank and Trust 4.75% 99,000.00 27 22-Apr-05 22-Apr-10 Bank of Waukegan 4.75% 99,000.00 28 23-Jul-07 23-Jul-10 Federal Home Loan Bank-MBS 5.50% 500,000.00 29 13-Nov-07 04-Aug-10 Merrill Lynch & Co Inc 4.79% 986,000.00 30 24-Feb-06 24-Feb-11 Federal Home Loan Bank-MBS 6.00% 1,000,000.00 Maturing Fiscal Year 2011 2,486,000.00 Long-Term Investments | 21 | 04-Jan-05 | 05-Jan-09 | Mututal Bank | | |
| Maturing Fiscal Year 2009 4,854,047.02 24 18-Dec-07 01-Nov-09 Cantella & Co., Inc 4.50% 101,897.88 25 21-Sep-07 01-Nov-09 Citigroup Med Term Note 6.88% 702,986.88 26 30-Dec-04 30-Dec-09 Capital City Bank and Trust 4.75% 99,000.00 27 22-Apr-05 22-Apr-10 Bank of Waukegan 4.75% 99,000.00 28 23-Jul-07 23-Jul-10 Federal Home Loan Bank-MBS 5.50% 500,000.00 29 13-Nov-07 04-Aug-10 Merrill Lynch & Co Inc 4.79% 986,000.00 30 24-Feb-06 24-Feb-11 Federal Home Loan Bank-MBS 6.00% 1,000,000.00 Maturing Fiscal Year 2011 2,486,000.00 Long-Term Investments | 22 | 07-Jan-04 | 07-Jan-09 | Bear Stearns Security | | |
| 24 18-Dec-07 01-Nov-09 Cantella & Co., Inc 4.50% 101,897.88 25 21-Sep-07 01-Nov-09 Citigroup Med Term Note 6.88% 702,986.88 26 30-Dec-04 30-Dec-09 Capital City Bank and Trust 4.75% 99,000.00 27 22-Apr-05 22-Apr-10 Bank of Waukegan 4.75% 99,000.00 28 23-Jul-07 23-Jul-10 Federal Home Loan Bank-MBS 5.50% 500,000.00 29 13-Nov-07 04-Aug-10 Merrill Lynch & Co Inc 4.79% 986,000.00 30 24-Feb-06 24-Feb-11 Federal Home Loan Bank-MBS 6.00% 1,000,000.00 Maturing Fiscal Year 2011 2,486,000.00 Long-Term Investments | 23 | 21-Sep-07 | 01-Apr-09 | Citigroup Med Term Note | 3.38% | |
| 25 21-Sep-07 01-Nov-09 Citigroup Med Term Note 6.88% 702,986.88 26 30-Dec-04 30-Dec-09 Capital City Bank and Trust 4.75% 99,000.00 27 22-Apr-05 22-Apr-10 Bank of Waukegan 4.75% 99,000.00 Maturing Fiscal Year 2010 1,002,884.76 28 23-Jul-07 23-Jul-10 Federal Home Loan Bank-MBS 5.50% 500,000.00 29 13-Nov-07 04-Aug-10 Merrill Lynch & Co Inc 4.79% 986,000.00 30 24-Feb-06 24-Feb-11 Federal Home Loan Bank-MBS 6.00% 1,000,000.00 Maturing Fiscal Year 2011 2,486,000.00 Long-Term Investments | | | | Maturing Fiscal Year 2009 | | 4,854,047.02 |
| 26 30-Dec-04 30-Dec-09 Capital City Bank and Trust 4.75% 99,000.00 27 22-Apr-05 22-Apr-10 Bank of Waukegan 4.75% 99,000.00 Maturing Fiscal Year 2010 1,002,884.76 28 23-Jul-07 23-Jul-10 Federal Home Loan Bank-MBS 5.50% 500,000.00 29 13-Nov-07 04-Aug-10 Merrill Lynch & Co Inc 4.79% 986,000.00 30 24-Feb-06 24-Feb-11 Federal Home Loan Bank-MBS 6.00% 1,000,000.00 Maturing Fiscal Year 2011 2,486,000.00 Long-Term Investments 8,342,931.78 | 24 | 18-Dec-07 | 01-Nov-09 | Cantella & Co., Inc | | · · · · · · · · · · · · · · · · · · · |
| 27 22-Apr-05 22-Apr-10 Bank of Waukegan 4.75% 99,000.00 Maturing Fiscal Year 2010 1,002,884.76 28 23-Jul-07 23-Jul-10 Federal Home Loan Bank-MBS 5.50% 500,000.00 29 13-Nov-07 04-Aug-10 Merrill Lynch & Co Inc 4.79% 986,000.00 30 24-Feb-06 24-Feb-11 Federal Home Loan Bank-MBS 6.00% 1,000,000.00 Maturing Fiscal Year 2011 2,486,000.00 Long-Term Investments 8,342,931.78 | 25 | 21-Sep-07 | 01 - Nov-09 | Citigroup Med Term Note | | |
| Maturing Fiscal Year 2010 1,002,884.76 28 23-Jul-07 23-Jul-10 Federal Home Loan Bank-MBS 5.50% 500,000.00 29 13-Nov-07 04-Aug-10 Merrill Lynch & Co Inc 4.79% 986,000.00 30 24-Feb-06 24-Feb-11 Federal Home Loan Bank-MBS 6.00% 1,000,000.00 Maturing Fiscal Year 2011 2,486,000.00 Long-Term Investments 8,342,931.78 | 26 | 30-Dec-04 | 30-Dec-09 | Capital City Bank and Trust | | · · |
| 28 23-Jul-07 23-Jul-10 Federal Home Loan Bank-MBS 5.50% 500,000.00 29 13-Nov-07 04-Aug-10 Merrill Lynch & Co Inc 4.79% 986,000.00 30 24-Feb-06 24-Feb-11 Federal Home Loan Bank-MBS 6.00% 1,000,000.00 Maturing Fiscal Year 2011 2,486,000.00 Long-Term Investments 8,342,931.78 | 27 | 22-Apr-05 | 22-Apr-10 | Bank of Waukegan | 4.75% | |
| 29 13-Nov-07 04-Aug-10 Merrill Lynch & Co Inc 4.79% 986,000.00 30 24-Feb-06 24-Feb-11 Federal Home Loan Bank-MBS 6.00% 1,000,000.00 Maturing Fiscal Year 2011 2,486,000.00 Long-Term Investments 8,342,931.78 | | | | | | 1,002,884.76 |
| 30 24-Feb-06 24-Feb-11 Federal Home Loan Bank-MBS 6.00% 1,000,000.00 Maturing Fiscal Year 2011 2,486,000.00 Long-Term Investments 8,342,931.78 | 28 | 23-Jul-07 | 23-Jul-10 | Federal Home Loan Bank-MBS | | |
| Maturing Fiscal Year 2011 2,486,000.00 Long-Term Investments 8,342,931.78 | 29 | 13-Nov-07 | | | | |
| Long-Term Investments 8,342,931.78 | _30 | 24-Feb-06 | 24-Feb-11 | | 6.00% | |
| Dong Term In Committee | 0 | | | Maturing Fiscal Year 2011 | | 2,486,000.00 |
| Total Investments 19,603,235.84 | Lor | ıg-Term Investmen | its | | | 8,342,931.78 |
| | 7=== | | | Total Investments | | 19,603,235.84 |

Financial Indicators

| | Target | Dec-07 | Nov-07 | Oct-07 | Sep-07 | Aug-07 | Jul-07 | Jun-07 | May-07 | Apr-07 | Mar-07 | Feb-07 | Jan-07 |
|-------------------|-----------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Current Ratio | >1.5-2.0 | 4.43 | 4.28 | 4.12 | 4.43 | 4.69 | 4.97 | 5.37 | 5.35 | 5.40 | 4.76 | 5.35 | 5.54 |
| Quick Ratio | >1.33-1.5 | 3.99 | 3.84 | 3.71 | 4.04 | 4.29 | 4.56 | 4.95 | 4.93 | 5.00 | 4.38 | 4.95 | 5.11 |
| | | | | | | | | | | | | | |
| Days Cash on Hand | >75 | 270.34 | 263.64 | 267.90 | 303.54 | 283.51 | 310.04 | 353.49 | 289.37 | 354.74 | 327.83 | 331.37 | 327.96 |

| MONTHLY | CALENDAR YEAR | DECEMBER | NOVEMBER | OCTOBER | SEPTEMBER | AUGUST | JULY | JUNE | MAY | APRIL | MARCH | FEBRUARY | JANUARY | 2007 | MONTHS | 12 |
|---------|---------------------|----------|----------|---------|-----------|--------|--------|--------|--------|--------|--------|----------|---------|------|-----------|-----------|
| 36 | 2 428 / | 40 / | 44 | 28 / | 48 / | 30 / | 40 / | 32 / | 41 / | 27 / | 34 / | 29 / | 35 / | 05 / | | İ |
| 36 | / 430 | 29 | / 39 | 26 | 35 | 40 | 31 / | 49 / | 31 / | 31 / | 50 / | 29 / | 40 / | 06 / | ₽ | |
| 2 | / 397 | / 27 | 7 38 | / 37 | / 36 | / 35 | / 41 | 1 27 | / 38 | 31 | 25 | 1 24 | 38 | / 07 | | |
| 77 / | 924 / | 77 / | 69 / | 86 / | 93 / | 84 / | 89 / | 60 / | 74 / | 68 / | 78 / | 81 / | 65 / | 05 / | | |
| 79 / | 949 / | 78 / | 82 / | 62 / | 86 / | 117 / | 59 / | 76 / | 73 / | 81 / | 101 / | 62 / | 72 / | 06 / | OP | SURGERIES |
| 83 | 988 | 92 | 103 | 94 | 90 | 115 | 85 | 70 | 95 | 59 | 53 | 59 | 73 | 07 | | ES |
| 113 / | 1352 / | 117 / | 113 / | 114 / | 141 / | 114 / | 129 / | 92 / | 115 / | 95 / | 112 / | 110 / | 100 / | 05 / | | |
| 115 | 1352 / 1,379 / | 107 / | 121 / | 88 | 121 / | 157 / | 90 / | 125 / | 104 / | 112 / | 151 / | 91 / | 112 / | 06 / | TOTAL | |
| 115 | 1385 | 119 | 141 | 131 | 126 | 150 | 126 | 97 | 133 | 90 | 78 | 83 | 111 | 07 | | |
| 15 | 179 / | 13 / | 12 / | 4 / | 22 / | 14 / | 21 / | 16 / | 16 / | 9 / | 20 / | 15 / | 17 / | 05 / | | |
| / 20 / | / 238 / | / 12 / | 1 21 / | 16/ | 14 / | 26 / | 30 / | 16 / | 20 / | 18 | 26 / | 20 / | 19 / | 06 / | BIRTHS | |
| 18 | / 216 | 17 | 15 | 15 | 18 | 26 | 24 | 12 | 19 | 17 | 17 | 19 | 17 | 70 | Ĺ | |
| 51 / | 615 / | 52 / | 47 / | 40 / | 52 / | 66 / | 51 / | 53 / | 49 / | 43 / | 59 / | 54 / | 49 / | 05 / | Þ | |
| 44 / | 527 / | 20 / | 14 / | 43 / | 42 / | 54 / | 36 / | 44 | 53 / | 54 / | 63 / | 44 / | 60 / | 06 / | ADMITS | |
| 4 | 490 | 42 | 29 | 30 | 55 | 46 | 49 | 41 | 40 | 48 | 49 | 4 | 47 | 07 | | |
| 564 / | 6766 / | 583 / | 560 / | 494 / | 567 / | 716 / | 587 / | 631 / | 594 / | 466 / | 606 / | 422 / | 540 / | 05 / | | Ę |
| 525 / | 6303 / | 454 / | 494 / | 523 / | 470 / | 580 / | 619 / | 552 / | 564 / | 474 / | 543 / | 467 / | 563 / | 06 / | VISITS | |
| 528 | 6333 | 510 | 452 | 560 | 515 | 565 | 624 | 511 | 580 | 525 | 460 | 521 | 510 | 07 | | |
| 3.095 / | 37137 / | 3171 / | 3207 / | 3061 / | 3063 / | 3276 / | 2997 / | 3287 / | 2968 / | 3119 / | 3163 / | 2777 / | 3048 / | 05 / | , A | |
| 3,146 / | 37753 / | 2792 / | 2991 / | 3290 / | 2952 / | 3401 / | 3012 / | 3235 / | 3313 / | 3145 / | 3387 / | 3100 / | 3135 / | 06 / | REFERRALS | 7 |
| 3,170 | | 2900 | 3178 | 3378 | 2897 | 3402 | 3109 | 3186 | 3343 | 3251 | 3079 | 2991 | 3331 | 07 | S | |
| 114 / | 1364 | 121 / | 105 / | 90 / | 127 / | 117 / | 128 / | 113 / | 113 / | 97 / | 123 / | 121 / | 109 / | 05 | | |
| 118 / | 38045 1364 / 1410 / | 109 / | 100 / | 108 / | 110 / | 138 / | 129 / | 107 / | 111 / | 114 / | 152 / | 106 / | 126 / | 06 | (W/NB) | ADMIN |
| 109 | 1306 | 87 | 100 | 87 | 118 | 126 | 132 | 104 | 112 | 105 | 117 | 107 | === | 07 | L | |
| 302 / | 3621 / | 352 / | 278 / | 237 / | 325 / | 292 / | 306 / | 288 / | 349 / | 244 / | 356 / | 319 / | 275 / | 05 / | l | |
| 314 / | 3768 / | 304 / | 323 / | 269 / | 289 / | 350 / | 313 / | 307 / | 345 / | 310 / | 333 / | 255 / | 370 / | 90 | (BN O/M) | T DAI o |
| / 292 | 11 | / 251 | / 284 | / 263 | / 283 | / 353 | 388 | / 297 | / 299 | 245 | 286 | 251 | 299 | 7 07 | T. | |
| 334 / | 4004 / | 377 / | 304 / | 247 / | 372 / | 321 / | 345 / | 318 / | 385 / | 262 / | 395 / | 358 / | 320 / | 05 / | | |
| 357 / | 3499 4004 / 4279 / | 329 / | 369 / | 301 / | 320 / | 408 / | 371 / | 342 / | 381 / | 346 / | 399 / | 303 / | 410 / | 06 / | (SN/AA) | |
| / 333 | 3998 | 286 | 320 | 296 | 326 | 421 | 445 | 323 | 342 | 276 | 322 | 291 | 350 | 07 | | |
| 114 / | 1365 / | 120 / | 101 / | 97 / | 123 / | 116 / | 122 / | 126 / | 103 / | 104 / | 127 / | 111 / | 115 / | 5 | | |
| 117 / | 3998 1365: / 1400 / | 117 / | 103 / | 97 / | 118 / | 134 / | 126 / | 97 / | 106 / | 116 / | 149 / | 113 / | 124 / | 06 | (GN/AA) | 1000 |
| / 109 | 1 1308 | 92 | 86 | 93 | 109 | 140 | 127 | 107 | 103 | 112 | 116 | 105 | 106 | ٥ | | |

| MONTHLY AVERAGES | CALENDAR YEAR | DECEMBER | NOVEMBER | OCTOBER | SEPTEMBER | AUGUST | JULY | JUNE | MAY | APRIL | MARCH | FEBRUARY | JANUARY | MONTHS 2007 |
|---------------------------------|--|-----------------|-----------------|--------------|--------------------|--|--------------------|------------------------------|--------------------|-----------------|--------------------|-------------|---------------|--|
| 304 | 3645 | 273 | 285 | 288 / | 278 / | 254 / | 236 / | 302 / | 304 | 349 | 413 / | 323 / | 340 / | 95 |
| 262 | / 3142 | 273 / 234 / 205 | 285 / 230 / 234 | 265 / | 251 / | 269 / | 228 / | 257 / | 304 / 263 / 262 | 349 / 254 / 258 | 329 / | 250 / | 312 / | DIAGNOSTIC RADIOLOGY / 06 / |
| / 259 | / 3106 | / 205 | 1 234 | / 287 | / 224 | / 256 | / 275 | / 264 | / 262 | / 258 | / 269 | / 263 | / 308 | 7 GY 107 107 |
| 203 | 5 2434 | | 1 | | 179 / | | - | | 221 | | 201 / | | 202 / | 05 MA |
| 304 / 262 / 259 203 / 210 / 217 | / 2522 | 197 / 194 / | 223 / 236 / | 186 / 233 / | / 229 | 237 / 275 / 256 | 145 / 134 / | 208 / 220 / 243 | 221 / 241 / 230 | 232 / 237 / 246 | | 203 / 211 / | / 229 / | MAMMOGRAPHY 05 / 06 / 07 |
| / 217 | / 2599 | / 227 | / 250 | 1 223 | / 218 | / 256 | / 192 | / 243 | / 230 | 1 246 | 83 / 122 | / 194 | / 198 | APHY / 07 |
| 47 | 567 | | 39 / | 37 / | 8 65 / | 50 / | 46 / | | | | 52 / | 52 / | 47 ! | 05 > Z Z |
| 47 / 41 / 48 | 1 486 / | 38 / 31 / 26 | 35 / | 44 - | 45 / | 47 / | 35 / 46 | 47 / 32 / 37 | 54 / 41 / 85 | 40 / 35 / 46 | 52 / | 60 / | 29 / | NUCLEAR MEDICINE / 06 / 07 |
| 48 | 574 1 | 26 | 39 | 58 | 75 | 59 | _ | | 85 | 46 | 29 | 38 | 36 | 07 |
| 111 / | 326 / | 78 / | 117 / 146 / | 93 / | 110 / 126 | 123 / | 119 / | 117 / | 98 / | 137 / | 113 / | 119 / | 102 / | ULTE |
| 111 / 125 / | 1503 / | 78 / 120 / 130 | 146 / | 93 / 116 / | 126 / | 123 / 135 / 149 | 119 / 126 / 155 | 117 / 128 / 149 | 98 / 122 / 150 | 137 / 109 / 139 | 113 / 133 / | 135 / | 107 / | ULTRASOUND |
| 152 | 1821 | 130 | 160 | 173 | 149 | 149 | 155 | 149 | _ | | 4 | 157 | 166 | 77 |
| 139 / 116 / 106 | 1664 / | 127 / | 97 / | 123 / | 135 / | 128 / | 113 / | 146 / | 161 / 110 / 131 | 180 / 107 / 123 | 161 / | 142 / | 151 / | 05 / |
| 116 | 1394 / | 127 / 117 / | 97 / 118 / | 123 / 123 / | 99 / | 128 / 120 / | 113 / 121 / 109 | 146 / 119 / 128 | 110 / | 107 / | 126 / | 111 / | 123 / | CT SCANNING / 06 / |
| 106 | 1272 | 75 | 69 | 101 | 101 | 126 | 109 | 128 | 131 | 123 | 95 | 102 | 112 | G 07 |
| 85 / | 1022 / | 84 / | 70 / | 97 / | 81 / | 90 / | 84 / | 81 / | 96 / | 84 / | 92 / | 77 / | 86 / | 05 / |
| 87 / | 1049 | 72 / | | 79 / | 78 / | | 71 | 81 / 111 / 101 | | | 105 | 92 | 85 / | OS MRI |
| 93 | / 1111 | / 80 | 87 / 102 | 92 | 55 | 97 / 130 | 71 / 113 | 101 | 88 / 100 | 84 / 105 | 76 | 71 | 86 | 07 |
| 1826 | 21908 | 1692 | 1803 / | 1724 / | 1784 | 1838 | 1742 | 1902 | 1782 | 1815 | 2105 | 1753 | 1968 | 85 [|
| 1826 / 1712 / 174 | / 20547 | 1692 / 1573 / | / 1594 / | 1 1757 | 1784 / 1542 / 1667 | 1838 / 1741 / 1850 | 1742 / 1615 / 1618 | 1902 / 1828 / 2203 | 1782 / 1741 / 1743 | 1815 / 1984 / | / 1853 / | / 1633 | 1 1686 | LABORATORY |
| 1 17 | / / 209 | 1 1556 | / 1668 | 1757 / 1877 | / 160 | / 18 | / 16 | / 220 | / 17/ | / 1767 | / 1734 | / 1662 | / 1621 | ORY / 07 |
| 47 9 | 66 113 | | 98 | | | | | | 1 | | | T | | 05 |
| 95 / 102 / | 9 / 122 | 90 / 9 | - | 110 / 102 / | 102 / 111 / | 86 / 132 / | 93 / 9 | 87 / 104 / | 85 / 9 | 97 / 8 | 81 / 132 / | 83 / 82 | 127 / 103 / | EKG/ EEG / 06 / |
| 2 / | 9 / 11 | 98 / | 93 / | | 1 | 2 / 1 | 93 / | 1 | 95 / 1 | 84 / | 4 | - | 3 / 139 | G / G / 07 |
| 98 343 / | 80 4110 | 69 303 / | 93 306 / | 116 322 / | 83 350 / | 15 389 | 94 375 / | 90 420 | 112 333 / | 85 378 / | 100 315 / | 84 306 / | 39 313 / | 05 |
| 3 / 35 | / 422 | 1 | 4 | -14 | Ш | / 40 | - 11 | 1 37 | - 1 | II. | | 1 | | PHYSICAL THERAPY / 06 / |
| 352 / 304 18 / | 7 / 36 | 242 / 3 | 269 / 3 | 345 / 284 | 355 / 254 | 8 / 2 | 379 / 276 | 0 / 2 | 374 / 2 | 397 / 3 | 425 / 3 | 361 / 3 | 302 / 335 | ICAL APY / 07 |
| 04 18 | 50 220 | 365 19 | 350 34 / | _ | | 89 23 | | 60 15 | 295 17 / | 300 18 / | 340 12 / | 302 12 / | | - |
| 1 16 / | / 190 | 19 / 14 / | 1 17 | 21 / 27 / 12 | 18 / 11 / | 1 14 | 15 / 13 / 17 | 90 420 / 370 / 260 15 / 10 / | / 18 / | 1 21 / | 1 14 1 | / 19 | 16 / 12 | RESPIRATORY THERAPY 05 / 06 / 07 |
| / 13 | / 160 | - 6 | 6 | / 12 | 1 9 | 1 17 | / 17 | 1 7 | 1 18 | / 14 | / 16 | / 19 | 12 / 19 | PY / 07 |
| 13 1030 / | 3645 / 3142 / 3105 2434 / 2522 / 2599 567 / 486 / 574 1326 / 1503 / 1821 1664 / 1394 / 1272 1022 / 1049 / 1111 21908 / 20547 / 20966 1139 / 1229 / 1180 4110 / 4227 / 3650 220 / 190 / 160 12358 / 11557 / 11811 50309 / | 1039 / | 1052 / | 980 / | | 115 389 / 408 / 289 23 / 14 / 17 1059 / 1020 / 1064 4277 / 4258 / 4311 | 952 / | 1016 / | 971 / | 1103 / | | 921 / | | RUF 05 / |
| 1 963 / | / 11557 | 1 930 / | / 991 / | - 1 | 1011 / 917 / 1047 | / 1020 | / 946 / | / 859 / | / 958 / | / 915 / | 1240 / 1099 / 1095 | / 970 / | 1014 / 1029 / | RURAL HEALTH CLINIC / 06 / |
| 1 9 | / 118 | | | 923 / 1129 | / 10. | / 10 | - 1 | | / 1007 | / 883 | / 109 | / 965 | / 941 | ALTH ALTH |
| 984 419 | 11 5030 | 937 385 | 992 412 | 1 | | 54 427 | 887 392 | 864 4341 / | | 83 4433 / | | | | 95 |
| 4192 / 3981 / 4014 | 19 / 47 | 3856 / 3 | 4124 / 3 | 3981 / 4 | 4113 / 3764 / | 7 / 4 | 3920 / 3761 / | - 10 | 4122 / 40 | - 1 | 4785 / 43 | 3991 / 39 | 4366 / 4017 / | TOT |
| 981 / | 47774 / 48169 | 3553 / | 3816 / | 4014 / | | 258 / | - 1 | 4038 / | 4051 / | 4227 / | 4351 / | 3924 / | 1 | TOTALS 06 / |
| 4014 | 48169 | 3596 | 3963 | 4352 | 3882 | 4311 | 3782 | 4346 | 4133 | 3966 | 4020 | 3857 | 3961 | 97 |

| | N | lC | 10 | 11 | F | ł | |
|---|---|----|----|----|---|---|---|
| ١ | P | P | R | 0 | V | E | D |

| BY BOARD | DESCRIPTION OF APPROVED CAPITAL EXPENDITURES | AMOUNT |
|------------|--|-------------|
| FY 1995-96 | Hospital Information System | \$1,300,000 |
| FY 2006-07 | Platelet Incubator/Agitator Purchase (non-budget) | 2,600 |
| | QuadraMed Tempus One Scheduling System (Includes Surgery Module) | 233,750 |
| | GE Centricity RHC Electronic Health Record Software | 75,950 |
| | Hologic Stereotactic Breat Biopsy System | 156,000 |
| | AMOUNT APPROVED BY THE BOARD IN PRIOR FISCAL YEARS TO BE EXPENDED IN THE CURRENT FISCAL YEAR | 1,768,300 |
| FY 2007-08 | Biomerieux Blood Culture Instrument | 44,375 |
| | Manageware Infant Security Solution | 45,001 * |
| | Contract Management Software | 4,400 * |
| | GE Pelvic Ultrsound for RHC | 47,351 * |
| | Network Switch Upgrade | 171,957 |
| | Gemstar Pain Management Devices | 34,978 * |
| | GE Pelvic Utrasound for OB | 38913.38 * |
| | Clark Equipment TMX 20 Forklift | 33000 |
| | Seimens Patient Monitor SC 9000XL | 7798.82 |
| | AMOUNT APPROVED BY THE BOARD IN THE CURRENT FISCAL YEAR TO BE EXPENDED IN THE CURRENT FISCAL YEAR | 427,773 |
| | Amount Approved by the Board in Prior Fiscal Years to be Expended in the Current Fiscal Year | 1,768,300 |
| | Amount Approved by the Board in the Current Fiscal Year to be Expended in the Current Fiscal Year | 427,773 |

| MONTH |
|----------|
| APPROVED |

| BY BOARD DESCRIPTION OF APPROVED CAPITAL EXPENDITURES | AMOUNT |
|--|-------------------------------------|
| Year-to-Date Board-Approved Amount to be Expended | 2,025,431 |
| Year-to-Date Administrator-Approved Amount Actually Expended in Current Fiscal Year | 94,583 * 170,643 * |
| TOTAL FUNDS APPROVED TO BE EXPENDED | 2,290,656 |
| Total-to-Date Spent on Incomplete Board Approved Expenditures (Hospital Information System and Building Project) | 1,353,735 |
| Reconciling Totals: | |
| Actually Capitalized in the Current Fiscal Year Total-to-Date Plus: Lease Payments from a Previous Period Less: Lease Payments Due in the Future Less: Funds Expended in a Previous Period Plus: Other Approved Expenditures | 265,225 0 0 0 2,025,431 |
| ACTUAL FUNDS APPROVED IN THE CURRENT FISCAL YEAR TOTAL-TO-DATE | 2,290,656 |
| Donations by Auxiliary Donations by Hospice of the Owens Valley Donations by Others (Barry Miller & Associates for Infant Security System) Donations by Others (Union Bank of California for Infant Security System) | 0 0 5,000 1,000 6,000 |
| | |

^{*}Completed Purchase

(Note: The budgeted amount for capital expenditures for the fiscal year ending June 30, 2006, is \$3,600,000 coming from existing hospital funds.)

^{**}Completed in prior fiscal year

| MONTH |
|-----------------|
| APPROVED |

| | DESCRIPTION OF APPROVED CAPITAL EXPENDITURES oved Construction and Remodel amounts to be Reimburse from Revenue | AMOUNT Bonds: |
|------------|---|------------------|
| FY 1996-97 | Central Plant and Emergency Power Generator | 3,000,884 ** |
| FY 1997-98 | Administration/Office Building (Includes Furniture and Landscaping) | 1,617,772 ** |
| FY 2000-01 | New Water Line Construction | 89,962 ** |
| FY 2001-02 | Siemens ICU Patient Monitoring Equipment | 170,245 ** |
| | Central Plant and Emergency Power Generator OSHPD Fee | 18464.5 ** |
| FY 2003-04 | Emergency Room Remodel (Included in New Building & Remodel) | 0 |
| FY 2004-05 | Emergency Room Remodel (add to \$500,000) (In New Building & Remodel) | 0 |
| FY 2005-06 | Hospital Building and Remodel | 39,500,000 |
| FY 2005-06 | Construction Cost Overrun Approval | 15,250,000 |
| | | |
| | Total-To-Date Board Approved Construction Amounts to be reimbursed from Revenue Bonds & General Obligation Bond | 59,647,328 |

Total-To-Date Spent on Construction In Progress from Rev Bonds for

Incomplete Projects (Includes Architect Fees for Future Phases)

*Completed Purchase

| Administrator-Approved Item(s) | Department | Amount | Month Total | Grand Total |
|--------------------------------|----------------------|--------|----------------|----------------|
| CANNON iR-2830 W/FAX & PRINT | PRINTING & DUPLICATI | 6,131 | | |
| Month Ending December 31, 2007 | | | 6,131 | 94,583 |

THIS SHEET INTENTIONALLY LEFT BLANK



PUBLIC FINANCE

Primary Credit Analysts:

Matthew Reining San Francisco (1) 415-371-5044 matthew_reining@ standardandpoors.com

Secondary Credit Analysts:

Keith I Dickinson San Francisco (1) 415-371-5036 keith_dickinson@ standardandpoors.com

RatingsDirect Publication Date

Dec. 20, 2007

Northern Inyo County Local Hospital District, California

Credit Profile

Northern Invo Cnty Local Hosp Dist GO bnds

Long Term Rating

BBB+/Stable

Affirmed

Rationale

Standard & Poor's Ratings Services affirmed its 'BBB+' rating on Northern Inyo County Local Hospital District, Calif.'s series 2005 GO bonds, reflecting:

- A small service area population and limited local economy that is concentrated in government and tourism;
- A concentrated tax base, with one single taxpayer, the Los Angeles Department of Water and Power (LADWP; 'AA-' long-term rating), accounting for 45% of total assessed value (AV);
- Operational risks associated with operating a small regional hospital; and
- A sizable capital improvement plan relating primarily to mandated seismic regulations.

 These weaknesses are tempered by:
- Average unemployment levels, anchored by state and local government;
- High per capita AV, at \$264,000, due primarily to valuation of the LADWP property;
- Strong creditworthiness of the leading taxpayer, LADWP, as well as the essentiality of its assets within the district boundaries; and
- Solid financial performance and adequate operational liquidity.

The unlimited general obligation pledge of the district secures the bonds.

The district operates a 25-bed hospital facility located in the town of Bishop, serving the residents of northern Inyo County and the Owens Valley, approximately 300 miles north of Los Angeles and 160 miles south of Reno, Nev. The district hospital is the sole health care provider in Inyo County and provides emergency medical care as well as in-patient services for

concentration in a single large institutional taxpayer, as well as the general operational risks associated with a small rural hospital.

STANDARD &POOR'S

One Market Steuart Tower, 15th Floor San Francisco, CA 94105-1000 tel 415 371-5004 reference no.: 40166849

December 20, 2007

Northern Inyo County Local Hospital District 1500 Pioneer Lane Bishop, CA 93514 Attention: Mr. John Halfen, Chief Executive Officer

Re: Northern Inyo County Local Hospital District, California, General Obligation Bonds

Dear Mr. Halfen:

Standard & Poor's has reviewed the rating on the above-referenced obligations. After such review, we have affirmed the "BBB+" rating and stable outlook. A copy of the rationale supporting the rating and outlook is enclosed.

The rating is not investment, financial, or other advice and you should not and cannot rely upon the rating as such. The rating is based on information supplied to us by you or by your agents but does not represent an audit. We undertake no duty of due diligence or independent verification of any information. The assignment of a rating does not create a fiduciary relationship between us and you or between us and other recipients of the rating. We have not consented to and will not consent to being named an "expert" under the applicable securities laws, including without limitation, Section 7 of the Securities Act of 1933. The rating is not a "market rating" nor is it a recommendation to buy, hold, or sell the obligations.

This letter constitutes Standard & Poor's permission to you to disseminate the above-assigned rating to interested parties. Standard & Poor's reserves the right to inform its own clients, subscribers, and the public of the rating.

Standard & Poor's relies on the issuer/obligor and its counsel, accountants, and other experts for the accuracy and completeness of the information submitted in connection with the rating. To maintain the rating, Standard & Poor's must receive all relevant financial information as soon as such information is available. Placing us on a distribution list for this information would facilitate the process. You must promptly notify us of all material changes in the financial information and the documents. Standard & Poor's may change, suspend, withdraw, or place on CreditWatch the rating as a result of changes in, or unavailability of, such information. Standard & Poor's reserves the right to request additional information if necessary to maintain the rating.

Mr. John Halfen Page 2 December 20, 2007

Please send all information to:

Standard & Poor's Ratings Services Public Finance Department 55 Water Street New York, NY 10041-0003

If you have any questions, or if we can be of help in any other way, please feel free to call or contact us at nypublicfinance@standardandpoors.com. For more information on Standard & Poor's, please visit our website at www.standardandpoors.com. We appreciate the opportunity to work with you and we look forward to working with you again.

Sincerely yours,

Standard & Poor's Ratings Services a division of The McGraw-Hill Companies, Inc.

STALBARD + PLORIS

cf
enclosure

THIS SHEET

INTENTIONALLY

LEFT BLANK



2007 Physician Inpatient/Outpatient Revenue Survey



©Merritt Hawkins & Associates 5001 Statesman Drive Irving, Texas 75063 www.merritthawkins.com (800) 876-0500



2007 Physician Inpatient/Outpatient Revenue Survey

INTRODUCTION:

Merritt Hawkins & Associates is a national physician search and consulting firm specializing in the recruitment of physicians in all medical specialties. Established in 1987, Merritt Hawkins & Associates is a division of AMN Healthcare, the largest health care staffing organization in the United States.

As part of our effort to monitor trends in health care staffing, we conduct an ongoing series of surveys covering a range of staffing issues, including physician recruiting incentives, physician practice patterns, hospital recruiting patterns, and related topics. This report summarizes Merritt Hawkins & Associates' third survey of the revenue physicians in various specialties generate for their affiliated hospitals. This periodic survey was conducted previously by Merritt Hawkins & Associates in 2002 and in 2004.

The survey is intended to provide benchmark data hospitals can use to develop a "quantitative analysis" of their physician recruiting programs. A quantitative analysis as defined by the U.S. Internal Revenue Service (IRS) establishes the financial benefits that newly recruited physicians will bring to a hospital. These benefits may support the hospital's mission of providing quality care to the community by creating revenue streams necessary to its continued or its enhanced operation. A quantitative analysis therefore may serve as part of a hospital's physician recruiting plan by demonstrating the financial benefits to the hospital of physician recruitment. It should be noted, however, that a physician recruiting plan also should include a "qualitative analysis" demonstrating how newly recruited physicians will enhance quality of care in the community.

Survey data also may be used in setting physician compensation levels or recruiting incentives through a cost/benefit analysis comparing the aggregate expense of recruiting physicians to the average revenue generated by physicians in various specialties.

METHODOLOGY

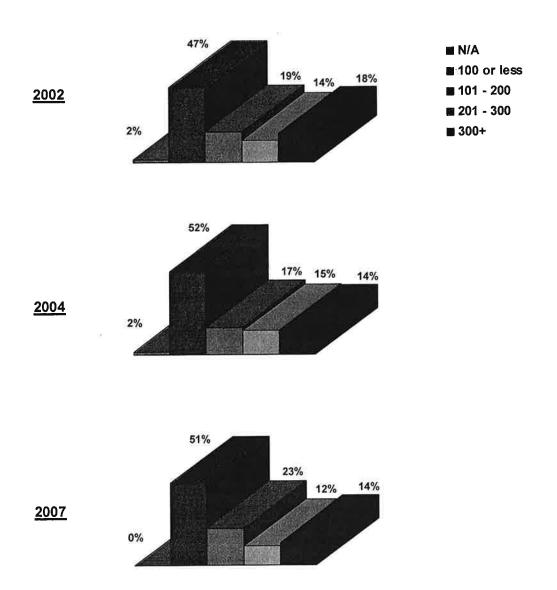
Merritt Hawkins & Associates mailed the Physician Inpatient/Outpatient Revenue Survey to 5,000 hospital chief financial officers (CFOs) nationwide. The survey form was mailed once in October, 2006 and again in February, 2007. The survey could be taken anonymously or those CFOs requesting survey results could identify themselves and their facilities. The survey asked hospital CFOs to indicate the combined *net* inpatient and outpatient revenue generated annually for their facilities by a single, full time equivalent (FTE) physician in a variety of specialties. In the case of primary care physicians (defined as family practitioners, general internists, and pediatricians), survey respondents were asked to determine revenue from direct admissions, lab tests, etc., not indirect revenue primary care physicians may have generated from patient referrals to specialists utilizing the hospital.

The survey provided various revenue ranges and allowed CFOs to select the most appropriate range for each specialty. In lieu of indicating a range, CFOs also had the option of indicating on the survey form the specific amount of revenue generated annually for their hospital per a single physician in various specialties.

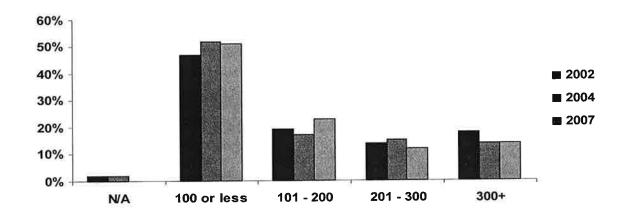
In cases where a range was indicated, the survey takes the midpoint of this range to determine a weighted average for each specialty. A total of 119 completed surveys were received. It should be noted that the volume of categorical responses varied by specialty. Not all returned survey forms included data for all specialties. In addition, the survey was self-selecting. Given these factors, figures for average revenue generated per medical specialty cannot be expected to reflect the experiences of all hospitals.

RESPONDING HOSPITALS BY NUMBER OF BEDS

Questionnaires were mailed to 5,000 chief financial officers (CFOs) at acute care hospitals throughout the country, once in October, 2006 and once in February, 2007. Responding hospitals by number of beds are indicated below, with comparisons to the surveys conducted in 2002 and 2004.

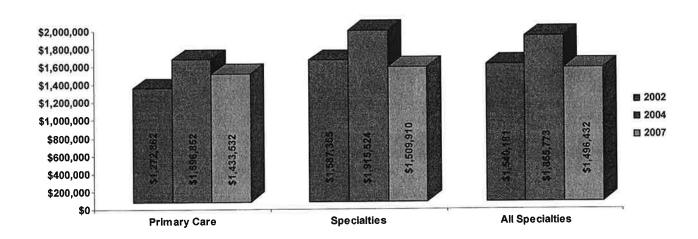


RESPONDING HOSPITALS BY NUMBER OF BEDS (YEAR TO YEAR COMPARISON)



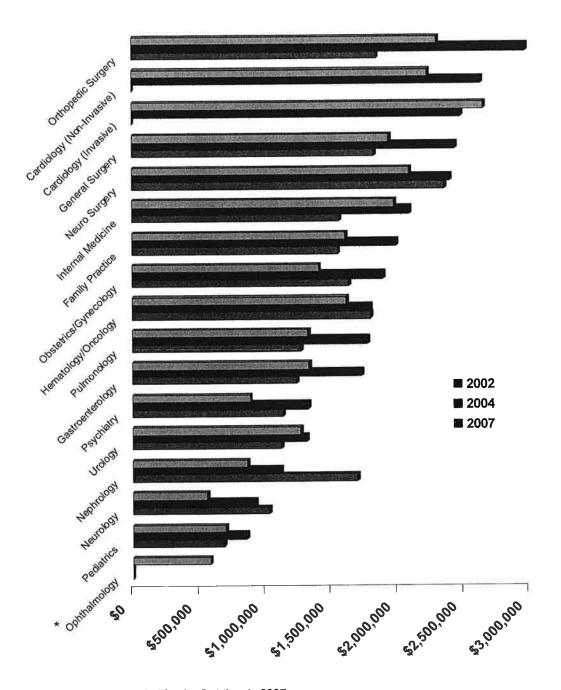
AVERAGE REVENUE GENERATED BY PRIMARY CARE PHYSICIANS, SPECIALISTS, AND ALL PHYSICIANS

(Primary care is defined in this survey as family practice, general internal medicine, and pediatrics. 2007 numbers for "Specialties" and "All Specialties" include average revenue generated by ophthalmologists, a specialty not included in the 2002 and 2004 surveys)



REVENUE GENERATED BY SPECIALTY

The graph below indicates average annual inpatient/outpatient revenue generated for hospitals by physicians in various medical specialties.

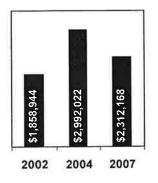


^{*}Ophthalmology included for the first time in 2007

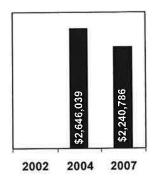
SPECIALTY REVENUE COMPARISION

Average annual inpatient/outpatient revenue generated by physicians for their affiliated hospitals by specialty, 2007 figures compared to 2004 and 2002

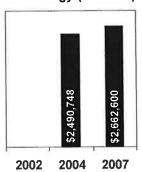
Orthopedic Surgery



Cardiology (Non-Invasive)*

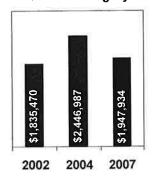


Cardiology (Invasive)*

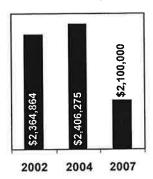


*Invasive and Non-Invasive Cardiology were not surveyed independently in 2002

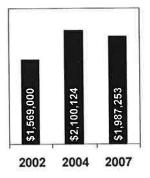
General Surgery



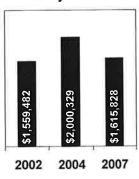
Neuro Surgery



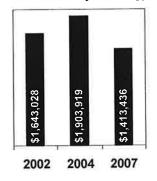
Internal Medicine



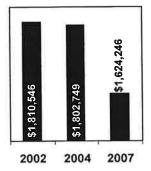
Family Practice



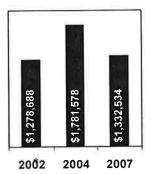
Obstetrics/Gynecology



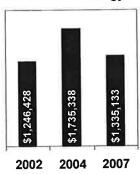
Hematology/Oncology



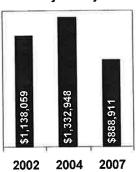
Pulmonology



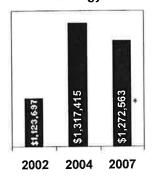
Gastroenterology



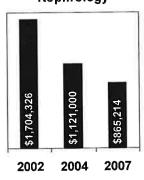
Psychiatry



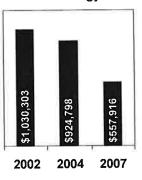
Urology



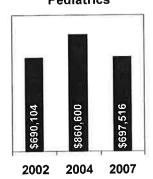
Nephrology



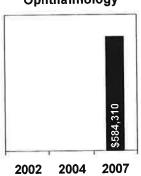
Neurology



Pediatrics



Ophthalmology



^{*}Ophthalmology not included in 2002/2004

COST/BENEFIT ANALYSIS

The numbers below contrast the average annual inpatient/outpatient revenue generated by physicians in various specialties for their affiliated hospitals with average salaries or income guarantees offered to recruit physicians. Average salaries and income guarantee figures are derived from Merritt Hawkins & Associates' 2006 Review of Physician Recruiting Incentives and indicate the financial incentives offered to physicians in some 2,800 physician search assignments Merritt Hawkins & Associates conducted from March 31, 2005 to April 1, 2006. The numbers below may be used as part of a "quantitative" physician recruiting cost/benefit analysis. A "qualitative" analysis also will factor in the quality of care benefits that new physician services may bring to a given community.

| Specialty | Revenue | Avg. Starting Salary* |
|-----------------------|-------------|-----------------------|
| Cardiology (Invasive) | \$2,662,600 | \$342,000 |
| Orthopedic Surgery | \$2,312,168 | \$370,000 |
| Cardiology/Non-Inv. | \$2,240,786 | \$342,000 |
| Neurosurgery | \$2,100,000 | \$489,000 |
| Internal Medicine | \$1,987,253 | \$162,000 |
| General Surgery | \$1,947,934 | \$272,000 |
| Hematology/Oncology | \$1,624,246 | \$275,000 |
| Family Practice | \$1,615,828 | \$145,000 |
| OB/GYN | \$1,413,436 | \$234,000 |
| Gastroenterology | \$1,335,133 | \$315,000 |
| Pulmonology | \$1,332,534 | \$248,000 |
| Urology | \$1,272,563 | \$320,000 |
| Psychiatry | \$888,911 | \$174,000 |
| Nephrology | \$865,214 | \$225,000 |
| Pediatrics | \$697,516 | \$151,000 |
| Ophthalmology | \$584,310 | N/A |
| Neurology | \$557,916 | \$210,000 |
| | | |

^{*2006} MHA Recruitment Incentives Survey

TRENDS AND OBSERVATIONS

Merritt Hawkins & Associates' 2007 Physician Inpatient/Outpatient Revenue Survey marks the third time we have collected data regarding the net revenue physicians in various specialties generate for their affiliated hospitals through patient referrals, admissions, treatments and procedures.

The 2007 Survey indicates that average net inpatient/outpatient revenue generated by physicians for their affiliated hospitals decreased by specialty relative to 2004 in most cases. Average revenue generated by primary care physicians declined from \$1,596,852 in 2004 to \$1,433,532 in 2007. However, revenue generated by primary care physicians in 2007 was up compared to the 2002 figure (\$1,272,862).

Average revenue generated by specialist physicians declined from \$1,915,524 in 2004 to \$1,509,910 in 2007. Revenue generated by medical specialists in 2007 also was down compared to the 2002 figure (\$1,587,355). A partial explanation for this is that ophthalmology, a specialty that generates relatively little revenue for most hospitals, was included in the survey for the first time in 2007, bringing down the overall average for specialists and for all physicians (primary care and specialists.)

Average revenue generated by all physicians, primary care and specialists, declined from \$1,855,773 in 2004 to \$1,496,432 in 2007. Revenue generated by all physicians also was down compared to the 2002 figure (\$1,540,181).

The survey did not ask respondents to provide any reasons for increases or decreases in annual revenue generated for their hospitals by physicians. It is possible that hospitals surveyed in 2007 may be seeing fewer patient admissions or experiencing declines in reimbursement for treatments and procedures. In some cases, hospitals may be losing well reimbursing elective and other procedures to free standing surgery centers and other competitors

Despite relative declines, the survey indicates that physicians continue to generate a significant level of revenue for their affiliated hospitals, close to \$1.5 million on average per physician. As the drivers of admissions, tests, and procedures, physicians are essential to the economic well being of hospitals and also are critical to the quality of care hospitals provide for their communities.

For further information about this survey and other health care staffing trends, contact:

Merritt Hawkins & Associates 5001 Statesman Drive Irving, Texas 75063 (800) 876-0500 www.merritthawkins.com

© 2007 Merritt Hawkins & Associates

"A Division of AMN Healthcare"



THIS SHEET INTENTIONALLY LEFT BLANK



SPECIAL BULLETIN

Monday, February 4, 2008

President Proposes Nearly \$200 Billion in Medicare, Medicaid Cuts

President Bush today unveiled a fiscal year (FY) 2009 federal budget proposal that would cut an unprecedented \$182 billion from Medicare over the next five years, and \$17 billion from Medicaid. The budget would freeze Medicare updates for inpatient and outpatient services, inpatient rehab facilities and long-term care hospitals from 2009-2011, with updates of market-basket *minus* 0.65 percent each year thereafter. In addition, indirect medical education (IME) payments to hospitals for Medicare Advantage beneficiaries would be eliminated; the IME adjustment would be reduced from 5.5 percent to 2.2 percent over three years; hospital capital payments would be reduced by 5 percent in FY 2009; and hospital disproportionate share payments would be reduced by 30 percent over two years. The proposal also would establish a value-based purchasing program that would result in an overall cut to hospitals; lower the base payment rates for inpatient rehab hospitals for five post-acute conditions; and eliminate payment for so-called "never events." A detailed breakdown of the president's Medicare and Medicaid proposals is attached, and also is available at http://www.statenewsfeed.com/anemail/content/Scan001.PDF.

The president's budget blueprint would have a disastrous impact on the health and health care of millions of patients and their communities. At a time when America's economy is faltering and the demand for hospital services is rising, these unprecedented cuts would jeopardize hospitals' ability to provide important services to those most in need - America's elderly, children and disabled.

John Halfen

From: American Hospital Association [AHA@xmr3.com]

Sent: Tuesday, February 05, 2008 10:36 AM

To: John Halfen

Subject: FY 2009 Budget Impact on Your Hospital



SPECIAL BULLETIN

February 5, 2008

What the FY 2009 White House Budget Proposal Would Mean for Northern Inyo Hospital

President Bush yesterday unveiled a fiscal year (FY) 2009 federal budget proposal that would cut an unprecedented \$182 billion from Medicare over the next five years, with more than \$135 billion coming from hospitals. The budget would cut another \$17 billion from Medicaid. A detailed breakdown of the president's Medicare and Medicaid proposals is available here.

The chart below spells out how the president's proposed cuts would impact **Northern Inyo Hospital**.

| | Provision | Minimum Five-Year Payment Cut to <i>YOUR</i> Hospital |
|---|--|--|
| • | A three-year freeze in the market basket update, then a cut of 0.65 percent annually thereafter for: | |
| | o Inpatient acute care | N/A |
| | Outpatient care | N/A |
| | Inpatient rehabilitation facility services* | N/A |
| | Skilled nursing facility services | N/A |
| • | A five-year freeze in the payment update for home health, then a cut of 065 percent annually thereafter | N/A |
| • | A 30 percent cut to Medicare disproportionate share hospital payments phased in over two years | N/A |
| • | Cut in Medicare indirect medical education (IME) adjustment from 5.5 percent to 2.2 percent phased in over three years | N/A |
| | Elimination of IME payments to hospitals for Medicare | N/A |

Advantage beneficiaries

 Elimination of Medicare bad debt reimbursement phased in over four years \$10 thousand

 A 5 percent cut to reimbursement for capital payment beginning in FY 2009 N/A

Total impact of these cuts on your hospital

At least \$10 thousand

Sources: Analysis of CMS final FY/CY 2008 IPPS, OPPS, and IRF payment impact files and Medicare cost reports (9/30/07 HCRIS file). N/A indicates that data was not available because the hospital did not provide that service or the cost report was not available for that facility. The impact of the bad debt phase-out includes inpatient and outpatient services, rehabilitation services, and SNF *units* of hospitals. Five year period refers to FY 2009-2013. *Payment for inpatient rehabilitation facilities is already frozen for 2009 per the Extension Act of 2007.

Additional proposed Medicare cuts *not* included in the chart above:

- Establishment of a hospital value-based purchasing program: \$1.7 billion over five years.
- Elimination of payment for so-called "never events": \$190 million over five years.
- Making payments site-neutral for five conditions treated in skilled nursing and inpatient rehabilitation facilities: \$1.7 billion over five years.
- Reinstatement of the "75 Percent Rule" for inpatient rehabilitation facilities.
- Reinstatement of long-term care hospital payment cuts and the "25 Percent Rule" in addition to a three-year freeze in payments, with cuts of 0.65 percent annually thereafter: \$2.9 billion over five years.
- Revisions to the inpatient transfer policy thresholds: \$510 million over five years.

The president's budget blueprint would have a disastrous impact on the health and health care of millions of patients and their communities. We must speak out as a field against these cuts with a unified voice to let congress know that these proposed cuts are not only unprecedented but unwarranted. Watch for an AHA Advocacy Alert in the coming days with the specific actions you can take to prevent these cuts from becoming reality.

Notes on methodology for data estimates can be found at http://www.aha.org/09budget.

Questions? Please call AHA Member Relations at 1-800-424-4301.

If you would prefer not to receive further messages from this sender, please click on the following Internet link and confirm your request: Click here for www link

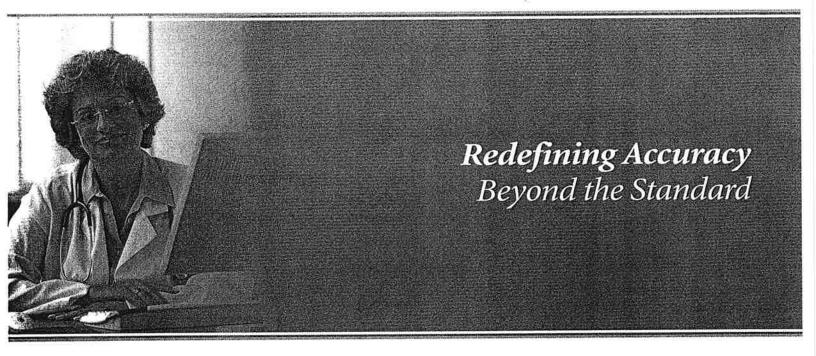
You will receive one additional e-mail message confirming your removal.

CONFIDENTIALITY NOTICE: This message including any attachments are from Northern Inyo Hospital and is intended only for the use of the individual or entity to which it is addressed and may contain information that is privileged, confidential, or protected from use or disclosure by law. If the reader of this message is not the intended recipient, you are hereby notified that any dissemination, distribution or copying of this communication is strictly prohibited. If you received this communication in error, please notify the sender.

THIS SHEET INTENTIONALLY LEFT BLANK



Comprehensive Pulmonary Function Laboratory



Eagle® delivers more than reliable test results. By redefining accuracy in every step of the testing process, Eagle ensures the confidence you need, even when testing your most challenging patients.

Redefining Accuracy - Diagnostic Confidence

Eagle's proprietary 4th generation sensor technology is proven at nearly twice the industry standards in the world's most demanding and comprehensive inhaled drug trials to date. RaptorPlus™ software simplifies testing processes, shortens procedure time, and automates quality assurance.

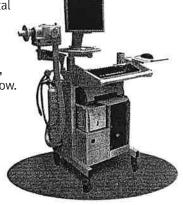
Redefining Accuracy - Improving Outcomes

Eagle and the Raptor Series embody over 85 years of Collins' dedication to advancing respiratory diagnostics. It's the state-of-the-art technology you need to measure remarkable or subtle changes in lung function for diagnosing and trending the outcome of your patients.

We continue to redefine accuracy so you can achieve improved patient outcomes, more efficiently and more profitably.

Redefining Accuracy - Proven Technology

- 4th Generation Fast-Response MicroGas™ Analyzer.
 Increases accuracy, precision, and offers real-time display and retrospective analysis reducing the need for repeat exams.
- GemTach™ Higher sampling rates and the industry's shortest calibration time.
- AutoFlow™ ultra-low resistance gas delivery system.
 Improves patient comfort and test compliance.
- RaptorPlus[™] software streamlines the testing process. Linked measurements optimize breathing at constant lung volume reference.
- Merlin™ delivers networking and connectivity to hospital information systems, consolidates other vendors' data into RaptorPlus SQL database, and manages your workflow.



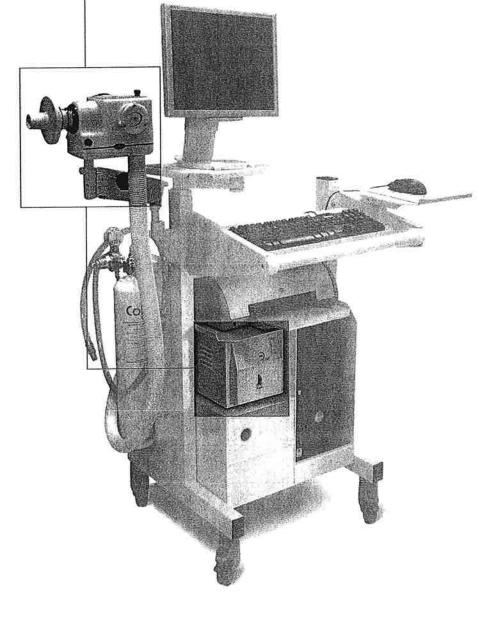




Redefining Accuracy. Beyond Expectations.

Eagle is designed to exceed industry standards, bringing you the most accurate pulmonary function testing at the lowest cost of operation. But we don't stop there.

Our expert customer support delivers extensive start-up training, application assistance, system uptime coverage, and on-site or remote service. We are the team you can rely on to protect your investment resources.





© Copyright nSpire Health, LLC 2006. Due to continual innovations, nSpire Health reserves the right to change specifications without notice. Collins is a registered trademark of nSpire Health.

Technical Specifications

Tests Performed:

Spirometry (FVC, MVV, SVC) (36 parameters), Lung Volumes (Single-Breath & Multiple-Breath) (26 parameters), Diffusing Capacity (3 Equation, SBO₂) (43 parameters), Bronchoprovocation (Multiple Protocols) Maximum Pressures

GemTach Pneumotach:

Type:

Resistance:

 $< 0.5 \text{ cmH}_2\text{O/L/sec}$ $< 1.5 \text{ cmH}_2^{-}\text{O/L/sec}$

with Collins DCII filter

Accuracy (Including Linearity):

Resolution:

±15 L/sec 0.45 ml/sec

4th Generation Fast Response MicroGas Analyzer:

Type:

CO, CH₄, CO₂ -Type Infrared (NDIR)

Range, CO, CH₄: Range, CO2:

0 - 3000 ppm 0% - 15% <100 msec

Response: Sample Rate: Accuracy: Linearity:

100 Hz 1% <1%

Noise:

<1% Full Scale

Electrochemical O2 Cell:

Range:

0% - 100% O₂ <100 msec

Response: Accuracy: Linearity:

<1% <1% <1%

AutoFlow Gas Delivery System:

Type:

Spec:

Noise:

Electromagnetic

Gas Source:

D_ICO Mix or 100% Oxygen

<1.5 cmH₂O @ 6 L/sec

Computer Interface:

A/D Converter:

16 bit

Resolution:

0.3 mvolts

Minimum Computer Specifications:

Pentium® II, at least 350 MHz, 128 MB RAM, 4 USB Ports, 2 GB Hard Drive, CD-ROM Drive, Microsoft Windows® 2000, XP, 15" monitor

Safety & Conformance:

ISO 13485:2003 UL2601-1 2nd edition: 1997, CAN/CSA C22.2 No. 601.1S1-M90, Class II Type BF,

Optional Hardware:

Digital Body Plethysmograph

References:

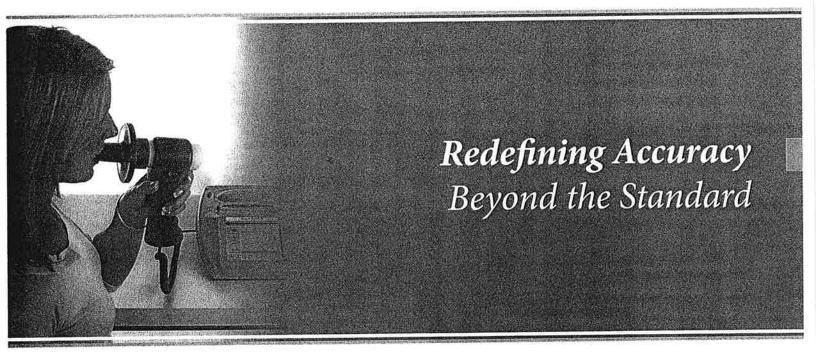
- · Series "ATS/ERS Task Force: Standarisation of Lung Function Testing".
- General considerations for lung function testing. Eur Respir J 2005; 26: 153-161
- Standardisation of spirometry. Eur Respir J 2005; 26: 319-338
- Standardisation of the measurement of lung volumes. Eur Respir J 2005; 26: 511-522
- Standardisation of the single-breath determination of carbon monoxide uptake in the lung Eur Respir J 2005; 26: 720-735

Contact Information

Phone: 800.574.7374, 303.666.5555 Email: sales@nspirehealth.com Web: www.nspirehealth.com

KoKo® Legend

Portable Office Spirometer



KoKo® Legend redefines accuracy through technology and simplicity. Legend's intuitive color touch screen monitor quickly walks both patient and physician through standard testing procedures delivering superior patient test results. Legend's robust design endures the rigors of traveling from office to office or wherever your patient needs to be tested.

Redefining Accuracy — Diagnostic Confidence

KoKo Legend's built-in algorithms provide assistance in interpretation allowing you to focus on the patient diagnosis and management plan. Immediate quality feedback of effort acceptability guarantees useable test results.

Redefining Accuracy — Improving Outcomes

KoKo Legend utilizes a unique flexible orifice pneumotachometer which is extraordinarily accurate at the low flow rates common in both pediatrics and COPD, complying with all aspects of the ATS/ERS 2005 recommendations for spirometry*.

Redefining Accuracy — Proven Technology

- Incentive Graphics. Real-time graphic displays assist patients throughout spirometry testing encouraging complete testing results.
- Large Storage Capacity. Each memory card stores over 750 patients with up to 8 studies per patient.
- Printing Options. Choose from Legend's built-in thermal printer or opt for direct USB connection for 8 1/2" x 11" printing.
- **KoKo PFT Software.** Optional software with customizable reporting, for long-term trending of patient data.
- Battery Operation. Rechargeable battery allows you to bring the KoKo Legend from room to room or across town.
- MerlinTM networking & connectivity is <u>fully</u> compatible with the majority of electronic medical records systems (EMR) and hospital information networks via the KoKo PFT software.



KOKO[®] Spirometry



Redefining Accuracy. Beyond Expectations.

KoKo Legend brings the extreme standards established by the world leading KoKo PC-Based Spirometer, to a mobile desktop solution.

Our expert customer support delivers extensive start up training, including a DVD training module, ensuring you the confidence you need to get the most out of your KoKo Legend Spirometer.



References:

· Series "ATS/ERS Task Force: Standardisation of Lung Function Testing", Standardisation of spirometry, Eur Respir J 2005; 26: 319-338



©Copyright nSpire Health 2007. Due to continual innovations, nSpire Health reserves the right to change specifications without notice. KoKo is a registered trademark of nSpire Health. Merlin is a trademark of nSpire Health.

Technical Specifications

Tests Performed:

FVC, SVC, Pre- and Post- BD

Parameters Measured:

Expiratory:

EXPIRATORY:
FVC, FEV.5, FEV.5/FVC%, FEV1, FEV1/FVC%, FEV3, FEV3/FVC%,
FEV6, FEV6/FVC%, FEV1/FEV6%, PEFR, FEF25%, FEF50%,
FEF75%, FEF25-75%, FEF.2-1.2, FEF75-85%, Tpeak(ms), Vext%,
Vext(l), MET(s), Texp(s), Veot(l), MVVest

Inspiratory: FIVC, FIV.5, FIV.5/FIVC, FIV1/FIVC, FIV3, FIV3/FIVC, PIFR, FIF50%, FIF25-75%, FIF.2-1.2, FIF50/FEF50, MIT(s), Tinsp(s) Pneumotachometer:

Flexible Variable Orifice Pneumotachometer

Calibration:

Three injection mode; one injection mode; Supports both one and three liter calibration syringes

Filter Requirement:

KoKoMoe (model #810000 or #819000)

Power Equipment:

Supplied external 100-240 VAC Switching Power Supply / Recharger, 12 VDC Output, 2.5 Amp.; Rechargeable internal

Accuracy:

<+3% or 100 ml, whichever is greater

Reproducibility: <+0.5%

Volume Range:

+16 l

Flow Range:

+16 l/s

Resistance:

<1.5 cmH2O/l/s when tested with KoKo Moe filter

Memory Storage:

Estimated 750 patients (6000 test series) per compact flash memory card
Software Compatibility:

KoKo PFT Spirometry Software version 4.6 or higher; operating on Windows 2000, XP or higher **Predicted Sets:**

Hankinson (NHANES III), Crapo 1981, Polgar (Pediatrics), ERS 93/98 (ECCS), Pereira (Brazil), Gore (Australia); Gulsvik (Norway), Hedenstram (Sweden), SEPAR (Spain), Thai, Forche (Austria), Viljanen (Finland). Wang (Pediatrics), Knudson 1976

Interpretation Algorithm: McKay (ATS / ARRD 1991)

Reports:

Formats for both Internal and External Printers: FVC Standard Best, FVC Pre-Post Best, FVC Complete Best 3, FVC Complete Best Pre/Post, FVC V/T Full Size, Pre-Post + V/T Full Size, Standard Best 3, Pre-Post Best 3, SVC Complete Best 3, SVC Pre-Post Best, user customized

Incentive Graphics:

Photo-realistic Color Candles; Sailboat

Connectivity:

Downloadable to KoKo PFT Software via built-in USB port; Uploadable patient demographics from KoKo PFT via built-in

Printing: Thermal printer and external parallel printer support (HP PCL3) format)

Languages:

English, Spanish, Portuguese, French, Norwegian, Swedish, Italian, German, Dutch, Danish, Finnish, Slovakian

Dimensions:

23.5 x 25.4 x 7.0 cm; 9.25 x 10.0 x 2.75 inches 1.6 kg; 3.6 lbs **Construction**:

High-impact Polycarbonate

Operating Environment:

10 - 40° C; o - 80% relative humidity non-condensing at temperatures to 31° C

EMC Rating:

Radiation and conducted emissions and immunity per EN 60601-1-2

Performance Standards:

ATS/ERS 2005 – properly measures all 26 flow-time waveforms; BTS; NIOSH; ACOEM; MDD

Quality Standards:

FDA QSR, ISO 13485:2003, MDD 93/42/EEC, EN 60601-1, 60601-1-1, 60601-1-2, 60601-1-4, CMDCAS/Health Canada

Contact Information

Tel: 800.574.7374 303.666.5555 Email: sales@nspirehealth.com

Web: www.nspirehealth.com

PN 633048 REV A

NORTHERN INYO HOSPITAL

Bill To:

150 PIONEER LANE

BISHOP, CA

93514

nSpire Health, Inc.

1830 Lefthand Circle

Longmont, CO 80501 USA

ATTN: RECEIVING DEPT

150 PIONEER LANE

800.574.7374 Tel:

303 666 5555

ext 3353

BISHOP, CA 93514 Fax: 720-890-5278

capitalsales@nspirehealth.com www.nspirehealth.com

Quotation Number: 760 873 2106 Telephone:

Facsimile:

00010808

Contact:

Offer Number: 1

KEVIN CHRISTENSON

Sales Rep:

Kevin Siana (Southwest RM)

Offer Date: November 16, 2007

Expire Date:

February 25, 2008

| Payment | t Terms : Net 30 Days | FOB Terms: | O ORIGIN, PRE PAY AND ADD | | |
|---------|-----------------------|---|---------------------------|----------|-----------|
| QTY | PART# | DESCRIPTION | LIST PRICE | DISC % | NET PRICE |
| 1 | K004130-A | EAGLE SYSTEM ASSEMBLED | \$33,987.00 | 15.00% | 28,888.95 |
| | | Includes testing capabilities for | | | |
| | | Spirometry, Lung Volumes via Nitrogen | | | |
| | | Washout, Closing Volumes and Diffusion | | | |
| | | Testing | | | MALUDED |
| 1 | 396340 | CD,SW RAPTOR PLUS,V4.08b | | | INCLUDED |
| 1 | K004130 | EAGLE SYSTEM | | | INCLUDED |
| 1 | K021259 | MIPS/MEPS MODULE | | | INCLUDED |
| 1 | K720126 | RAPTOR ACCESSORY KIT | | | INCLUDED |
| 1 | K803014 | RAPTOR PLUS V4.08 W/ MOUSEPAD | | | INCLUDED |
| 1 | K022954 | H-TANK CO REGULATOR - RAPTOR | | | INCLUDED |
| | | Includes Tube Conversion Kit | | | INCLUDED |
| 1 | K022959 | H-TANK O2 REGULATOR FOR EAGLE | | | INCLUDED |
| | | Includes Tube Conversion Kit | | | INCLUDED |
| 1 | K022995 | EAGLE SPAN GAS REGULATOR | | | INCLUDED |
| 1 | K022681 | SPAN GAS, DISP E-CYL | | | INCLUDED |
| 1 | K700986 | EAGLE CART | | | INCLUDED |
| | | Houses computer, monitor, keyboard, mouse, | | | |
| | 1/000040 | printer and diffusion (GEM) Module | | | SEE BELOW |
| 1 | K200343 | 19" LCD MONITOR, WHITE | | | INCLUDED |
| 1 | K200397 | CAMERA, QUICKCAM COMMUNICAT STX | | | INCLUDED |
| 1 | K200400 | CMPTR,OPTIPLEX 320,CONFIG | | | INCLUDED |
| 1 | K274016 | COLOR GRAPHICS PRINTER | | | INCLUDED |
| 1 | K700931 | POWER STRIP & SAFETY COVER | \$2,300.00 | 0.00% | 2,300.00 |
| 1 | K990047 | OPERATOR TRAINING, ON-SITE | \$2,300.00 | 0.00 /6 | 2,300.00 |
| | 1/000000 | Training for up to three people | | 0.00% | -2,100.00 |
| -1 | K009999 | TRADE IN-ALLOWANCE MERLIN KOKO CLIENT/RAPTOR PLUS | \$450.00 | 0.00% | 450.00 |
| 1 | 396397 | | φ450.00 | 0.0070 | INCLUDED |
| 1 | 396320 | CD,SW RAPTOR PLUS,V4.08 | | | INCLUDED |
| 1 | 396385 | CD,KOKO,MERLIN CLIENT SW | | | INCLUDED |
| 1 | 760121 | MANUAL,INST.KOKO MERLIN CLIENT | \$10,000.00 | 10.00% | _ |
| 1 | K990038 | HL7 INTERFACE,BI-DIRECTIONAL | \$ 10,000.00 | 10.00 /0 | 9,000.00 |

Page 1 of 2

Includes standard first year warranty on parts and labor.

Computer configurations are subject to availability. nSpire Health, Inc. reserves the right to substitute equivalent of superior models. This Quotation represents the entire contract. Any other obligations, whether verbal or implied, will not be honored unless in writing and signed by an authorized representative of nSpire Health, Inc.

THIS SHEET

INTENTIONALLY

LEFT BLANK

END